The United States Self-Determination Policy in Indian Affairs: An Indicator Systems Policy Analysis

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THE UNITED STATES SELF-DETERMINATION POLICY IN INDIAN AFFAIRS:
AN INDICATOR SYSTEMS POLICY ANALYSIS
BY
JOANNE CASSULO

A THESIS PROJECT SUBMITTED IN PARTIAL FULFILLMENT
OF THE REQUIREMENTS FOR THE DEGREE OF
MASTER OF COMMUNITY PLANNING
AND
AREA DEVELOPMENT

APPROVED:

[Signatures]
Major Professor
Director

UNIVERSITY OF RHODE ISLAND
1982
ACKNOWLEDGEMENTS

This project was undertaken with the guidance and assistance of certain key individuals who deserve recognition. I would first like to thank Dr. Marcia Marker Feld for her teaching skills in social indicator analysis which provided the stimulus for pursuing this particular research project. In addition, I appreciate her faith and encouragement in my ability to apply this method to Indian affairs, an area of policy which has always been exceedingly complex and variable throughout the history of the United States.

I would also like to express my gratitude to the several sources of information, the Navajo Division of Education, the Navajo Tribal Council and the Bureau of Indian Affairs, who have offered their assistance during every stage of the research project.

Lastly, I pay tribute to the Navajo Indian tribe whose desire to contribute and improve the quality of life of their people has been responsible for the new direction of Federal policy in the 1970's.
The focus of this project is on recent American Indian history and its exemplification of constantly emerging ways of dealing with and adapting to the new legislative thrusts of the United States; namely, the self-determination policy of the 1970's.

The approach which is taken in this research project relies on the method of social indicator analysis to establish the organizational framework for the study. Its application to Indian Affairs represents a new trial for policy analysis. The lack of a coherent information system on a group which depends on the Federal government for much of its financial assistance to deal with social problems on reservations has slowed the development of a complex, analytical evaluation of policy decisions in this area.

The research attempts to quantify the social conditions on the country's largest Indian reservation and the effect self-determination has had on improving these conditions. The role of the study group (the Navajo) is not intended to be the main focus of the research. It is more an evaluation of the method of social indicator analysis and its application
to policy decisions. Questions which are critiqued by this project are:

   Does the data base adequately measure social change?

   Can indicator analysis be used to formulate policies and evaluate previous decisions?

These questions are intended to raise the issue of using indicators to measure social changes and social conditions.
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INTRODUCTION

The objective of this research project is to examine the policy of self-determination in Indian affairs by focusing on the social changes which have occurred in the decade during which this policy became effective with the passage of the Indian Self-Determination Act in 1975. Since this policy and subsequent legislation addresses several comprehensive and complex issues, certain limits have been placed on the research. The American Indian tribe which will be used as the population boundary is the Navajo who reside on the reservation land located in the Four Corners Area of Arizona (see Figure 1). The functional area selected for analysis is education which is a key social process and a primary concern of the Navajo due to their young population (median age in 1980 was 18.8 years).

This paper is organized into three main chapters which review policies in Indian affairs and the application of indicator analysis to the self-determination goal endorsed by Nixon in 1970. Within the first chapter, a background of previous policy and legislative enactments is given in order to provide for a more comprehensive understanding of the role Federal policy statements play in the social processes which interact in Indian culture. In addition, the present status
of Indian tribes, legally and politically, and its effect on the educational delivery systems on the Navajo reservation is also outlined in order to give a more detailed background into the social process of education and its role in Indian society. This information provides the necessary conceptual framework for a discussion of the current legislation, the **Self-Determination Act**, and its implicit goal of improving social conditions on the reservations.

The second chapter on the social indicator model explores the use of a social indicator model which aids the researcher in the selection of relevant variables which measure the effect of self-determination on the education process. The model is designed to integrate each variable selected for analysis into a comprehensive framework in order to facilitate the evaluation of the goal of self-determination on education. This new direction in Indian affairs is researched in detail by identifying the relationship between indicators and organizing them into the model for analysis. The outcome of this analysis is a study of the various components of the educational system and their relationship to the overall functional area of education. Implicit in this approach is an attempt to evaluate the effect of this policy statement on improving the quality of life of the Navajo.

The final chapter reviews the data collected and interprets
the final results of the analysis for its implications in
the evaluation of the improvement in the educational achieve­
ment through self-determination. A final note is included
as a critique of this approach in dealing with policies on
complex issues such as Indian affairs. Particular attention
is paid to the reliability of the method and an evaluation of
conclusions which can be formulated from the final data
analysis.
CHAPTER I

FEDERAL INDIAN POLICY

Introduction

This chapter briefly describes the history of Federal policy since the signing of the 1868 treaty with the Navajo for their present reservation land. Early Navajo history is not recounted here since its relevance to the study is not significant. The chapter is divided into two main sections, an overview of major federal action in Indian affairs and a history of the educational directives contained in the major policy statements and legislation.

History

There has always existed a special relationship between Indian tribes and the United States. The first major agreement between the Navajo and the United States government clearly defined this relationship. The Treaty with the Navajo set up a separate nation for them in the area where four states join their boundaries (see Figure 1). In this treaty, the Navajo agreed to keep peace with the United States


2. Treaty between the United States of America and the Navajo Tribe of Indians, concluded June 1, 1868, 15 Stat. 667.
and remain on the land designated as Federal reservation
territory in exchange for their own system of political
organization and social and legal control which would
interpret tribal laws and apply them to those under its
jurisdiction. Generally speaking, the Treaty allowed the
States which "hosted" the Navajo reservation (Utah, New
Mexico and Arizona) no jurisdiction over Indians within
their boundaries. Since the signing of this treaty, the
original, restricted boundaries, combined with a growing
population, required successive changes in reservation land
beginning in 1878 (see Figure 2 for a history of the bound­
ary changes since the original treaty).

The first major policy phase has its roots in the 1830's
when the continuing westward pressure of white settlement
led to the relocation and restriction of Indian land.
The Indian Removal Act of 1830\(^3\) provided that the Federal
government could unilaterally trade United States territory
west of the Mississippi for any Indian-occupied lands east
of the same river. Less than twenty years later, the gov­
ernment reaffirmed its restriction of Indian rights. In
a rider to an 1872 Indian appropriation bill,\(^4\) Congress
provided that from that time forward, tribes were no longer
to be considered as sovereignties with whom the government
could negotiate treaties. However, existing treaty rights,

\(^3\) 4 Stat. 411 (1830).

\(^4\) 16 Stat. 66 (1871).
A  Original treaty reservation. June 1, 1868.
B  Executive-order addition. October 29, 1878.
C  Executive-order addition. January 6, 1880.
CC Originally a part of "C"; withdrawn from the reservation by executive order, May 17, 1884; restored by executive order, April 24, 1886.
D (two parts) Executive-order addition. May 17, 1884.
E  The Paiute Strip. Originally a part of "D"; in 1892 restored to the public domain; in 1908 withdrawn for the use of various Indians; restored to public domain in 1922; in 1929 again withdrawn from entry; 1933 transferred permanently to the Navajo reservation.
F  Executive-order addition. January 8, 1900.
G  Executive-order addition. November 14, 1901.
H  Executive-order addition. March 10, 1905.
I  Executive-order addition. November 9, 1907.
J  Executive-order addition. November 9, 1907; restored to public domain by executive order of January 16, 1911.
K  Executive-order addition. November 9, 1907; restored to public domain by executive order of December 30, 1908.
L  Tusayan Forest addition. Act of May 23, 1930.
M  Executive-order addition. May 7, 1917.
N  Act of March 1, 1933.
O (three parts) Arizona Boundary Act of June 14, 1934.
P  Tusayan Forest addition. Act of February 21, 1933.
Q  Hopi reservation. Executive-order reservation created on December 16, 1882.
like those granted to the Navajo, were not affected. In 1887, Congress continued its erosion of Indian sovereignty by passing the Allotment Act, better known as the Dawes Act\(^5\), which provided for the division of reservations into individually owned parcels. The tribal land which remained after individual allotment was to be purchased by the Federal government and subsequently opened to white homestead entry. This Dawes Severalty Act of 1887 was designed to destroy the reservation system and tribal solidarity by allotting land to individual Indians.

In 1934, Congress reversed its policy with the passage of the Indian Reorganization Act.\(^6\) The reservations were now reorganized under tribal ownership and tribal self-government was encouraged. The Act allowed tribes to re-establish their governing powers by drafting their own constitutions and setting up their own court systems rather than operating as agencies under the Federal government.

By the 1950's, policy direction reversed again with Congress advocating the assimilation of the Indian population into the dominant culture. Related to this termination approach was the passage of Public Law 83-280.\(^7\) This Law permitted states to assume jurisdiction over civil and criminal actions by affirmative legislative action. Thus, Congress gave states the power to assume judicial jurisdiction

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over the Indian tribes within their boundaries by amending their state constitutions.

By the mid-1960's, Federal policy moved into the area which is the focus of this study; self-determination in Indian affairs. The primary example of the beginning of this new policy was the passage of the Civil Rights Act of 1968. The Act devoted two titles to Indian Rights and Jurisdiction over Criminal and Civil Actions (Titles II and IV, respectively). Section 1302 of Title II imposes a "Bill of Rights" requirement on all tribes. Many Indian leaders and tribal members have expressed their dissatisfaction with this section since it enforces "Anglo" concepts of fundamental human rights on traditional Indian customs and cultural traits. The Bill of Rights now required "due process" in the Indian courts as well as a provision for Federal court habeas corpus review of tribal orders (section 1303). In contrast, Title IV ruled that state control of Indian judicial matters could only be assumed by a majority vote of approval of the Indians residing on a reservation within a particular state boundary. This Title was received more favorably than Title II by Indian leaders.

Nixon's Message to Congress on Indian Affairs further supported the concept of self-determination by advocating an increasing role for Indians in administering their own affairs. This policy opened up new opportunities for all Tribes. His policy rejected the earlier statements of


termination of Federal assistance to Indians on three points:

- Federal-Indian relations must continue on the agreement of past treaties where Indians have given up claims to large tracts of landholdings and accepted life on reservations.

- Based on past experiments with termination, economic and social conditions declined sharply after policies became effective.

- Fear of termination has created a greater reliance on the Federal authorities by the Navajo which, in effect, has reinforced the paternalistic programs under governmental control and particularly stagnated the achievement level of Indian tribes.

Nixon's policy advocated a greater role for American Indians in their own affairs without fear of termination. This goal of self-determination was enforced as the only approach which would achieve a quality of life for Indians similar to the level of other United States citizens. The discrepancy between statistics on Indians who live on reservations and the overall United States figures was well documented by the 1970 Census of Population. At the time of Nixon's address, Indian leaders were publicizing their demands for equality with these statistics. (See Table I for a summary of some key indicators which were being used by the Navajo to support their demands for self-determination and equal opportunities). Nixon's Message was influenced by
## TABLE I
**NAVAJO CATCH-UP REQUIREMENTS: SOCIAL INDICATORS**

<table>
<thead>
<tr>
<th>Indicator</th>
<th>U.S.</th>
<th>Navajo</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Income</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>per capita personal income</td>
<td>U.S. $3,921</td>
<td>Navajo $900</td>
</tr>
<tr>
<td>1970 (SA &amp; BIA)</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Employment</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>percent of labor force with jobs, 1970 (MRP &amp; NCC)</td>
<td>U.S. 94%</td>
<td>Navajo 40%</td>
</tr>
<tr>
<td><strong>Education</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>average school years by adults, 1970 (SA &amp; BIA)</td>
<td>U.S. 12</td>
<td>Navajo 5</td>
</tr>
<tr>
<td><strong>Health</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>infant survival ratio, 1970 (PHS)</td>
<td>U.S. 2.1</td>
<td>Navajo 1.0</td>
</tr>
<tr>
<td><strong>Housing</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>percent of homes with standard inside plumbing (SA &amp; PHS)</td>
<td>U.S. 81.8%</td>
<td>Navajo 8.4%</td>
</tr>
<tr>
<td><strong>Transportation</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>miles of surfaced roads per 1,000 sq. mi. (SA and BIA)</td>
<td>S.W. rural roads 154</td>
<td>Navajo 60</td>
</tr>
</tbody>
</table>

**Sources:** SA - Statistical Abstract of the United States; BIA - Navajo Area Office, Bureau of Indian Affairs; MRP - Manpower Report of the President; NCC - Navajo Community College; PHS - Navajo Area Office, Public Health Service
the Indian activities as he intended the goal of self-determination to be implemented by increasing participation of the Navajo in the decision-making process in order to improve social conditions in three main areas: educational achievement, health care and economic development. In addition, an improvement in these areas, according to Nixon's address, required that Indian communities have their own lawyers, doctors, educators... The key assumption of the concept of self-determination is that an increase in self-determination will improve the economic and social conditions which presently exist on the reservations.

The legislation which developed from this policy became law in 1975 (see Appendix B). The Congressional declaration supported Nixon's Message by declaring that the obligation of the United States is to respond to the strong expression of the Indian people for self-determination by assuring maximum Indian participation in the direction of educational as well as other Federal services to Indian communities so as to render such services more responsive to the needs and desires of those communities.10

Summary

The Federal policy reviewed here allows for an interpretation of an Indian tribe as a political body endowed with the power of self-government. The historical evolution of the status of Indians in the United States has placed them in the unique position of both citizens and wards of the country: they comprise sovereign nations which are nevertheless

subject to certain Federal regulations.

Since the Indian Reorganization Act in 1934, the Navajo government has expanded its representation and broadened its powers. The legislative power today still derives from the tribal council, but that council now consists of 74 delegates instead of six. Every member of the Council must be over 30 and a member of the Navajo Tribe. The delegates serve four year terms, are forbidden to hold other employment that may create conflicts of interest and are subject to removal by a two-thirds vote of the Council or by petition of fifty percent of the voters in their home precinct. The Council meets four times a year, with its agenda set by the Advisory Committee of the Council and the Bureau of Indian Affairs Director (evidence of the continuing Federal supervision of Indian affairs).

In addition, the Tribe has its own court system and an extensive code, covering the structure of government and matters of importance to the Navajo daily life, such as agriculture, ceremonies, commerce and trade, estates, domestic relations, elections and law and order. All of this leads to a picture of a detailed self-government. However, for many important processes, such as Federal excise tax exemptions and access to Federal highway programs, this government is still not recognized by relevant Federal authorities.

In conclusion, this section on key Federal policy decisions was intended to provide the necessary framework
under which the educational system operates. The purpose of tracing policies from 1868 was to integrate the various changes in Federal directives and to disclose how Indians have adapted to these changes over time. Since the focus of this paper is on the educational perspective in Federal policy, the following section concentrates on the history of that area since the 1868 Treaty as it relates to the major policy decisions outlined in the above section.

Educational History

Many treaties between the United States and the Indian tribes provided for the establishment of facilities for school-aged children. As mentioned previously, the first major treaty with the Navajo Indians was in 1868 and included the provision that "every Navajo child between the ages of six and sixteen must attend and reside at a school teaching an English education."11 Article six, which included this statement, is often cited as the foundation for Federal control of Indian education which still exists on the reservation today.

For discussion purposes, Navajo educational history is divided into four phases:

1. Years of Neglect (1868-1887)

This is the adjustment period of the Navajo to life on

11. Supra note 2 at Article six.
the reservation under the 1868 Treaty. The Treaty's promise of education and a "competent teacher for every 30 children between the ages of six and sixteen years who can be compelled to attend school" remained unfulfilled during this time period. The first school was established at Fort Defiance in 1869 and was abandoned by 1872 due to poor attendance. All other attempts at opening both mission and Federal schools met with this problem of poor attendance by the Navajo children. The lack of enforcement of the Treaty provision was the fault of both the Federal government and the Indians. The Navajo did not want to send their children away to boarding schools when they were needed at home as a source of labor and the Federal government did not make any effort to educate the parents on the value of educational development for the young children.

2. Years of Criticism (1887-1933)

This phase is characterized by changes brought to the educational system in response to the failure of the Federal government to enforce the educational directive of the 1868 Treaty. In 1887, Congress passed a new law which established "compulsory" education and forced Indian students to attend schools. Even with the change in language which no longer allowed Indian education as an option, school attendance did not improve. In 1888, only 75 out of a school aged population

12. Ibid.

13. According to the Bureau of Indian Affairs' records, attendance ranged from three to thirty-three students during the four years the school was open.
of approximately 16,000 students were in school. This continuing slow progress in school attendance was also manifested in school development with only nine boarding schools built during this phase.

The failure of the Federal government's educational policy in Indian affairs prompted Interior Secretary Hubert Work to commission a source outside the government to study the problem. In 1928, the Brookings Institute, a nonprofit and nonpolitical organization located in Washington D.C., reported to the Secretary on the Bureau of Indian Affairs' activities. In the area of education, the report criticized the Bureau's educational philosophy of separating Navajo children from the community and suggested the integration of the school curriculum with the realities of reservation life as one method to increase school attendance.

3. Years of Endeavor (1934 - 1960)

This phase deals with the changes that occurred as a result of the Commission's report. The first major development was the creation of a day school system to supplement the boarding school system already in existence. The day school was a significant improvement to reservation life since these schools often served as cultural and educational centers for the adult community as well.

There were also key legislative actions taken during this

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period which achieved the objective of providing Indian children with an equal opportunity to learn.

In 1934, the Johnson-O'Malley Act (JOM) was passed. This Act authorized the Secretary of the Interior to contract with any state school or private agency for the "education, medical attention, agricultural assistance and social welfare, including relief of distress of Indians." While the wording indicates broad coverage, the JOM funds have been mainly used by the Bureau of Indian Affairs to finance the education of Indians in the public school system. According to the Federal regulations, the Bureau of Indian Affairs administers the Johnson-O'Malley program to accommodate unmet financial needs of school districts related to the presence of large blocks of nontaxable Indian owned property in the district and large numbers of Indian children which local funds are inadequate to meet. In effect, the Federal government is paying the States to educate Indian children by substituting Johnson-O'Malley funds for state and local property taxes. These taxes cannot be collected from Tribes such as the Navajo since they live on a reservation which is tax-exempt Federal land.

The Bureau of Indian Affairs regulations governing JOM fund distribution require that each State submit, for the Bureau's approval, a plan outlining fund allocation among its school districts (see Appendix C for a sample plan from the state of Arizona.) These regulations address the problem of special programming and Indian participation in the funding

process with the state plan giving preference to special programming over operational funding. The majority of these plans have five main goals in Indian education:

- To increase academic and cultural knowledge of Indian youth through the development of supplementary programs based upon local assessments and goals;

- To increase student self-awareness in educational programs and services available or planned through special interest projects created under the Plan;

- To increase parental participation within the local education agency through the programs created under this Plan and such other services made available in the State Department of Education;

- To reduce the percentum of Indian youth dropouts from public schools through the specialized programs created under the Plan;

- To develop proficiency of Indian youth in the language and communications skills.

Other legislation passed which provided Federal financial assistance to compensate public school systems are Public Law 874.16 and Public Law 815.17

Public Law 815 funds were designed to support (in lieu of taxes) rapid facilities expansion or school construction. Public Law 874 impact funds provide general operating.

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expenses to school districts in lieu of taxes. In order to insure that JOM funds and 874 monies do not overlap, Congress passed amending legislation 18 so that Johnson-O'Malley used funds only for special programming for Indian students and 874 was targeted for general operating funds.

All of the legislative enactments in this period were an attempt by the Federal government to provide for quality and quantity educational opportunity for Indians. The success or failure of the legislation and the appropriation of funds is not evaluated here since this section is only intended to be a history of educational policy and legislation in Indian affairs. The summary part of this section evaluates more fully the implementation of the legislation and policy directives of this phase and the following one, Years of Achievement.  

4. Years of Achievement (1960-1980)

This last phase is characterized by more intensive activity in the effort to increase educational opportunities for the Navajo.

Continuing legislative improvements include:

- **The Elementary and Secondary Education Act** which recognized the needs of economically and educationally deprived 19 children. Title 1 provides financial assistance for local school districts to offer supplemental educational services to students whose family income is below the poverty level. This Act allowed many Indian children from poor

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families to receive additional aid.

- **Indian Education Act** (Title IV of Education Amendments of 1972). This Act provides Federal Aid directly to local school districts and to tribal educational institutions for "meeting the special educational needs of Indian children and adults and for training teachers to aid in Indian education." This Act makes a specific provision for Indian community participation in the planning, operation and evaluation of Title IV programs. Title IV also encourages improvement in Indian adult education by providing money to assess the extent of adult illiteracy and the lack of high school education in the Indian community and to test the viability of literacy programs and high school equivalency teaching methods in use.

- **1974 Amendments to Johnson-O'Malley Act.** These amendments allowed the Bureau of Indian Affairs to streamline the funding process by giving the Navajo Area Office responsibility for handling both the New Mexico and Arizona Johnson-O'Malley contracts. In addition, the Navajo Tribal Council passed a resolution directing the Navajo Tribe to replace the states of Arizona, New Mexico and San Juan County, Utah, as the party contracting with the Bureau of Indian Affairs for all JOM funding, programming and monitoring on the reservation. The Navajo Tribal

Division of Education now has monitoring responsibilities for the JOM programs in all three states. This Division of Education developed a comprehensive plan for unification of the Bureau of Indian Affairs network with the state public school system. This plan (see Appendix D) does not require the Tribe to operate the reservation schools but allows the Tribe to set uniform standards in areas such as teacher certification and curriculum content. Its powers include negotiation with state educational agencies, the Bureau of Indian Affairs' schools and other agencies affecting Indian education; recommendations and proposals of legislation regarding educational matters and the administration and coordination of funds allocated for educational programs.

Nixon's Message to Congress has been summarized in the previous section. However, his speech contained several significant directives for the area of educational achievement. He advocated a policy that allowed the Indian community to take over the control and operation of federal programs, including the control of its own Indian schools. This policy became the underlying principle for Public Law 90-638, the Indian Self-Determination and Education Assistance Act. This Act allowed Tribes to contract for administration of Bureau of Indian Affairs' schools on the Tribes' reservations. Congress had now elevated Nixon's policy on education to a national goal by declaring that the "United States
provide for the quantity and quality of educational services and opportunities which will permit Indian children to compete and excel in the life areas of their choice and to achieve the measure of self-determination essential to their social and economic wellbeing." Title II of the Act gives Indian parental groups veto authority over the use of federal funds for the construction of needed public school facilities on or near the reservation.

- **Public Law 95-471** provides grants to tribally controlled community colleges, allowing many Indian students to attend two year colleges in their own communities. The Bureau of Indian Affairs is currently funding fifteen of these colleges, including the Navajo Community College which is chartered, operated and owned by the Navajo Tribe.

- **Education Amendments Act of 1978** (Title XI, Public Law 95-561) made major changes in the administration of Indian education programs, giving substantial control of programs to the local Indian community. They established, in the BIA, a new line of authority structure of professional educators not under the Commissioner or area directors and made policy setting and program guidance the responsibility of local school boards, working with local school authorities.

21. *Supra* note 10 at §450a(c).


Summary: Present Educational Delivery System

As outlined in this section, the Navajo reservation is served by a multiplicity of school systems: the public schools in Arizona, New Mexico and Utah, the schools administered by the Bureau of Indian Affairs and private schools contracted to the Navajo Tribe. As of 1980, there were 54 Bureau of Indian Affairs' schools (42 boarding schools and 12 day schools) and four contract schools (three day and one boarding school). (See Figure 3 for the location of each school by type.) The reservation is also served by over 14 public school districts in the three states. This educational delivery system has been cited as one causal agent in the low educational level of the Navajo population. These three systems have operated independently with little coordination in curriculum choice or standards.

The Bureau of Indian Affairs' school system is federally maintained and serves the Navajo population with a series of day and boarding schools. These schools are traditionally in the rural, isolated areas on the reservation where public school access is limited.

Since Indians are United States citizens, the public schools a Navajo attends are entitled to receive the Federal aid mentioned in the above section. This funding has been criticized since it often functions as a "carrot" dangled by the United States, through the Bureau of Indian Affairs,
FIGURE 3
1980 LOCATION OF SCHOOLS

KEY:
- △ BIA Day Schools
- × BIA Boarding Schools
- ▲ Tribal Contract Schools
to encourage public schools to accept more Indians into their systems. Reports before the House in 1977 have recorded statements from school officials that the aid received from Acts such as the Johnson-O'Malley are often used to segregate the Navajo student from others in the school by developing separate classes and programs exclusively for the Indian student.\textsuperscript{24} In addition, information at these hearings cited three major deficiencies in the public school systems serving the reservation: large-scale deficit spending, overcrowded facilities and delayed appropriation of funding. Delays of funding have disrupted planning and contributed to underfunding because of the effects of inflation and have aggravated deficit spending because state funds cannot be spent in anticipation of any special funding.

Other problems experienced by the Navajo student include the lack of uniform standards with each state setting its own requirements which the Navajo must meet for each grade level; language and cultural adjustment faced by the student who attends public schools; and the rural isolation of the reservation which results in long bus routes (often 60 miles round trip) and lack of opportunities to participate in extra-curricular activities.

The other school system, the community or contract schools, was authorized by the Self-Determination Act. The system consists of a series of schools operated by the Navajo Tribe with funding from the Bureau of Indian Affairs.

\textsuperscript{24} Oversight Hearings on Indian Education before the Subcommittee on Education and Labor, House of Representatives, 95th Congress, First Session (Washington, D.C., 1977).
The Tribe and the BIA sign a contract which abdicates authority to the Navajo Tribe, subject to the approval of the Tribal Council. The educational emphasis in the contract schools is Navajo oriented with instruction in the Navajo language, a bicultural curriculum and workshops in traditional Navajo arts. As of 1980, there were four Navajo-controlled schools; Borrego Pass, Rock Point, Rough Rock and Ramah.

These community controlled schools constitute one of the most significant impacts of Nixon's policy and the subsequent legislation for self-determination. Many other changes, such as the institutionalization of bilingual programs in the Bureau of Indian Affairs' schools, the creation of Navajo parent advisory boards in the public schools and increased Federal funding for students in the state schools have developed in the educational systems serving the Navajo since the 1970's. However, the key method necessary to evaluate the policy of self-determination is a quantification of its impact through indicator analysis. In order to undertake this evaluation, certain decisions need to be made regarding what is being measured; the improvement of Indian educational achievement by an increase in self-determination. The question that the analysis must answer is whether this policy direction has achieved not only the goal of self-determination, but also a higher educational achievement level of the Navajo?

The following chapter discusses the application of indicator analysis to the problem statement of assessing the changes in the education level since the implementation of the Self-Determination Act.
CHAPTER II

SOCIAL INDICATOR MODEL

Introduction

This chapter utilizes indicator analysis to measure the impact of self-determination policy on improving the educational achievement of the Navajo. The focus of the chapter is on the conceptual framework with which the researcher approaches the data analysis. Information provided includes the definition of social indicators, the selection process of the data and its organization into a model. The next chapter analyzes the data and interprets the findings as they relate to the improvement of Indian educational achievement.

Theoretical Framework

The crucial step in indicator analysis is the design of the interpretive framework which organizes indicators into a model. A model facilitates the identification of key interrelationships between indicators and assesses their role in the overall social process under investigation (education). The rationale for the model is dependent on
the notion of the use of indicators and their ability to measure the social process of education, assess policy direction and trends over time and evaluate the impact of particular policy decisions on the process under investigation. The defining characteristics of social indicators have three main attributes:

- They are normative statistics which measure changing conditions;
- They are time series which compare over time or are disaggregated by other characteristics;
- They are theory based, tied to goals and based on the assumption of the predictability of group behavior.

The value of social indicators as a method to measure social conditions depends on an understanding of the operation of the educational process on the Navajo reservation in order to identify those indicators which reflect a clear concept of what is being measured and for what purpose. An understanding of the nature of the system allows the researcher to correctly identify types of data for the study and the relations to consider in the final analysis.

The Model

The model developed for this project (see Figure 4) is based on Land and Spilerman's social indicator model. It attempts to simulate the complex social system of

FIGURE 4
SOCIAL INDICATOR MODEL

INPUT

Policy Instrument Indicators
Non-Manipulable Indicators

Analytic Indicators

OUTPUT

Output Descriptive Indicators
Side Effect Indicators
education in which change occurs through a series of linked variations in one or more indicators. The model results from an effort to understand the interrelationships between all social systems through an analysis of selected data. This analysis involves the interpretation of the model as a process of interaction between policy decisions and goal formulation through which the reliability of the method is tested by predicting and ordering complex social processes. The components of the model are classified into five main types for analysis.

1. Policy Instrument Indicators - directly manipulable by social policy and its decision-making process.

2. Non-Manipulable Indicators - general measures not manipulable by social policy. These indicators function as the basis for development of composite profiles which monitor general trends and social conditions over time.

3. Analytic Indicators - measures of the underlying relationships which affect the output (descriptive and side effect indicators). Their purpose is to integrate indicators within the social system.

4. Output Descriptive Indicators - measures of the end products of the social process under analysis. They are a direct social system measurement which, in some ways, is a response to the analytic indicators.

5. Side Effect Indicators - measures of outputs of the social system model which are not of primary concern to the study, but provide indirect information on the variables of
interest in the analysis (output descriptive indicators). The model illustrates these five main types of indicators in a visual graphic form similar to a flow chart. Analytic indicators occupy the central area as they integrate the input and output indicators and, in some ways, respond to changes in the policy instrument indicators. Side effect indicators are placed in a loop since they indirectly impact both the input and output of the social system model.

The selection process, which identified indicators within the five main types, required the use of a set of criteria which tested the data's reliability and acceptability as a measure and their relevance to the overall social process under investigation (education). Tables II - XI list by type the indicators identified through this process as well as providing the purpose or objective of their selection.

The indicators selected for the output descriptive category concentrate on the end results of the process; these include such statistics as average school years by adults and the school enrollments of several levels of educational achievement. Statistics on enrollment, suspensions and drop-outs are collected by school systems (public, Bureau of Indian Affairs and tribal contract) in order to isolate changes in the BIA and public school systems from the Navajo controlled contract schools.

The analytic indicators are a series of indicators which can positively or negatively affect the output
TABLE II
SELECTED INDICATORS BY TYPE: 1970 and 1980

<table>
<thead>
<tr>
<th>Output Descriptive Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>average school years by 25 and over population</td>
</tr>
<tr>
<td>median educational level</td>
</tr>
<tr>
<td>school attendance/total population (5 - 18)</td>
</tr>
<tr>
<td>by school system:</td>
</tr>
<tr>
<td>enrollment figures</td>
</tr>
<tr>
<td>number of suspensions</td>
</tr>
<tr>
<td>dropout rates</td>
</tr>
<tr>
<td>adult education enrollment and degrees awarded (GED)</td>
</tr>
<tr>
<td>number of Navajos entering college</td>
</tr>
<tr>
<td>high school graduates</td>
</tr>
</tbody>
</table>
TABLE III
PURPOSE OF SELECTION

<table>
<thead>
<tr>
<th>Indicator</th>
<th>Purpose</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Output Descriptive Indicators</strong></td>
<td></td>
</tr>
<tr>
<td>Average school years completed by 25 and over population</td>
<td>Measure success of educational system and its changes over time</td>
</tr>
<tr>
<td>Median educational level</td>
<td></td>
</tr>
<tr>
<td>School attendance/total population (5-18)</td>
<td></td>
</tr>
<tr>
<td>Adult education enrollment and degrees awarded</td>
<td>Reflect quality of education and social stability</td>
</tr>
<tr>
<td>Number of Navajos in college</td>
<td></td>
</tr>
<tr>
<td>High school graduates</td>
<td></td>
</tr>
<tr>
<td>By school system: enrollment figures</td>
<td></td>
</tr>
<tr>
<td>suspensions</td>
<td></td>
</tr>
<tr>
<td>dropouts</td>
<td></td>
</tr>
</tbody>
</table>
TABLE IV
SELECTED INDICATORS BY TYPE: 1970 and 1980

<table>
<thead>
<tr>
<th>Analytic Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>enrollment history</td>
</tr>
<tr>
<td>number of Navajo teachers</td>
</tr>
<tr>
<td>number of Navajo teacher aides</td>
</tr>
<tr>
<td>parent-teacher boards</td>
</tr>
<tr>
<td>(number by school system)</td>
</tr>
<tr>
<td>functions:</td>
</tr>
<tr>
<td>advisory</td>
</tr>
<tr>
<td>deliberative</td>
</tr>
<tr>
<td>orientation programs</td>
</tr>
<tr>
<td>for non-Navajo teachers</td>
</tr>
<tr>
<td>attitude of teachers, students, parents</td>
</tr>
<tr>
<td>community involvement</td>
</tr>
<tr>
<td>in school system:</td>
</tr>
<tr>
<td>volunteer tutors</td>
</tr>
<tr>
<td>classroom helpers</td>
</tr>
<tr>
<td>attendance at public meetings</td>
</tr>
<tr>
<td>Indicator</td>
</tr>
<tr>
<td>-----------</td>
</tr>
<tr>
<td><strong>Analytic Indicators</strong></td>
</tr>
<tr>
<td>Enrollment history</td>
</tr>
<tr>
<td>Number of Navajo teachers and aides</td>
</tr>
<tr>
<td>Parent-Teacher Boards - existence and function</td>
</tr>
<tr>
<td>Orientation programs for Non-Navajo teachers</td>
</tr>
<tr>
<td>Attitude of teachers, parents and students</td>
</tr>
<tr>
<td>Community involvement in school systems</td>
</tr>
<tr>
<td>Attendance at public meetings</td>
</tr>
</tbody>
</table>
TABLE VI
SELECTED INDICATORS BY TYPE: 1970 and 1980

<table>
<thead>
<tr>
<th>Policy Instrument Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>federal appropriation to education system (JOM)</td>
</tr>
<tr>
<td>federal appropriation for learning disabled and gifted children</td>
</tr>
<tr>
<td>programs for learning disabled</td>
</tr>
<tr>
<td>dollars/year/child spent in school system</td>
</tr>
<tr>
<td>bilingual programs: ESL Navajo Language Arts</td>
</tr>
<tr>
<td>curriculum choice (courses on Navajo history, arts . . .)</td>
</tr>
<tr>
<td>educational legislation</td>
</tr>
<tr>
<td>Indicator</td>
</tr>
<tr>
<td>-----------</td>
</tr>
<tr>
<td><strong>Policy Instrument Indicators</strong></td>
</tr>
<tr>
<td>Federal appropriation - education and special education</td>
</tr>
<tr>
<td>Special programs</td>
</tr>
<tr>
<td>Dollars/year/child</td>
</tr>
<tr>
<td>Bilingual programs</td>
</tr>
<tr>
<td>Courses designed for Navajo</td>
</tr>
<tr>
<td>Educational legislation</td>
</tr>
</tbody>
</table>
### TABLE VIII
SELECTED INDICATORS BY TYPE: 1970 and 1980

<table>
<thead>
<tr>
<th>Non-Manipulable Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Demographics:</strong></td>
</tr>
<tr>
<td>total population</td>
</tr>
<tr>
<td>population by age</td>
</tr>
<tr>
<td>median age</td>
</tr>
<tr>
<td>female head of household</td>
</tr>
<tr>
<td>number of families</td>
</tr>
<tr>
<td>families with children</td>
</tr>
<tr>
<td>less than 18</td>
</tr>
<tr>
<td><strong>Housing:</strong></td>
</tr>
<tr>
<td>household size</td>
</tr>
<tr>
<td>median number of rooms</td>
</tr>
<tr>
<td>year structure built</td>
</tr>
<tr>
<td>substandard houses</td>
</tr>
<tr>
<td>number of occupied units</td>
</tr>
<tr>
<td>median value of occupied units</td>
</tr>
<tr>
<td><strong>Socio-Economic</strong></td>
</tr>
<tr>
<td>families below poverty level</td>
</tr>
<tr>
<td>median income</td>
</tr>
<tr>
<td>median income by sex</td>
</tr>
<tr>
<td>cars available per household</td>
</tr>
<tr>
<td>unemployment/underemployment</td>
</tr>
<tr>
<td>class of worker</td>
</tr>
<tr>
<td>employment by sector</td>
</tr>
<tr>
<td><strong>Stability/Participation level</strong></td>
</tr>
<tr>
<td>crime rate</td>
</tr>
<tr>
<td>divorce rate</td>
</tr>
<tr>
<td>voters in tribal elections</td>
</tr>
<tr>
<td>community groups</td>
</tr>
<tr>
<td><strong>Health</strong></td>
</tr>
<tr>
<td>birth rate/death rate</td>
</tr>
<tr>
<td>life expectancy</td>
</tr>
<tr>
<td>causes of death</td>
</tr>
<tr>
<td><strong>Recreation/ Cultural Support</strong></td>
</tr>
<tr>
<td>recreational programs</td>
</tr>
<tr>
<td>public transportation</td>
</tr>
<tr>
<td>cultural resources</td>
</tr>
<tr>
<td>Indicator</td>
</tr>
<tr>
<td>---------------------------------------</td>
</tr>
<tr>
<td>Non-Manipulable Indicators:</td>
</tr>
<tr>
<td>Demographics</td>
</tr>
<tr>
<td>Housing</td>
</tr>
<tr>
<td>Socio-Economic</td>
</tr>
<tr>
<td>Participation Level</td>
</tr>
<tr>
<td>Health</td>
</tr>
<tr>
<td>Recreation/Cultural Support</td>
</tr>
</tbody>
</table>
TABLE X

SELECTED INDICATORS BY TYPE: 1970 and 1980

<table>
<thead>
<tr>
<th>Side-Effect Indicators</th>
</tr>
</thead>
<tbody>
<tr>
<td>percent of population not in work force</td>
</tr>
<tr>
<td>average time/distance to get to school</td>
</tr>
<tr>
<td>social service reported cases in:</td>
</tr>
<tr>
<td>alcoholism</td>
</tr>
<tr>
<td>drugs</td>
</tr>
<tr>
<td>juvenile delinquency</td>
</tr>
<tr>
<td>Indicator</td>
</tr>
<tr>
<td>-----------</td>
</tr>
<tr>
<td><strong>Side Effect Indicators</strong></td>
</tr>
<tr>
<td>Percent of population not in work force</td>
</tr>
<tr>
<td>Average time/distance to get to school</td>
</tr>
<tr>
<td>Social Service cases in: alcoholism drugs</td>
</tr>
<tr>
<td>Juvenile delinquency cases in Tribal Courts</td>
</tr>
</tbody>
</table>
descriptive and side effect types. For example, a higher number of Navajo teachers may improve school attendance and increase the number of graduates at all levels. The input of parent-teacher boards can affect the educational system since many of the BIA and public schools do not have members who represent the Navajo tribe or have boards that serve only in an advisory capacity. Another indicator, community involvement in schools, is intended to measure participation of the Navajos beyond a school board organization.

The attitude of teachers, students and parents is a primary data source which monitors the public perception of the role of the school system in meeting Indian education requirements.

These analytic indicators measure self-determination by assessing changes in the number of Navajo teachers and more involvement of the Navajo in the school systems. If there is a corresponding change in the output descriptive indicators, correlation of the information is possible.

The policy instrument indicators are generally measurements of policy decisions which impact output indicators. The indicator, bilingual programs, records not only the number of such programs, but also the type of program. The Navajo language arts program is designed by the Navajo tribe specifically for use by their children in schools of all three systems. Other indicators in this category
measure the input of Navajo oriented programs as well as the appropriation given to organize the programs and provide for the educational needs of the Navajo students by the Federal government. The success or failure of the self-determination process often is dependent on the fiscal resources allocated to operate many of the new programs.

Side effect indicators are responsive to the output measures and the input indicators in the overall model. For example, the number of reported cases of alcoholism and juvenile delinquency may be a response to the low educational achievement of the Navajo or it may be that the cases are a reaction to the breakdown of other social systems which are then causing the low educational achievement of the Navajo. Another indicator, average distance to school, also affects output since the mileage routes can create problems of accessibility to school facilities on a rural reservation such as the Navajo which is approximately 24,000 square miles.

The indicators selected under the non-manipulable category provide general quality of life characteristics. They supply information on the overall physical and social environment within which the educational system operates.

**Data Base**

In order to measure the impact of the policy of self-determination on the improvement of the educational
achievement of the Navajo, several decisions concerning the collection of data were necessary. The year selected to represent conditions on the reservation before the new policy and subsequent legislation was enacted is 1970. In order to allow maximum implementation of programs under the policy, the other year chosen is 1980. The analysis of indicators within this time frame is considered a replication study since it is based on the collection of macro data which utilize information only on aggregate proportions of individuals in each measured state for each time period.

Tables XII- XVI identify pertinent information for each category of indicators, including the sources of information for each variable, their availability in the designated time period and the necessary changes in direction during the decade which would confirm for the study an increase in the educational achievement level of the Navajo through self-determination.

Appendix E contains a more detailed description of the data sources and explains problems of availability and reliability.

---

26. The unavailability of data for certain indicators in 1980 required the substitution of 1979 information as noted.
<table>
<thead>
<tr>
<th>Policy Instrument Indicators</th>
<th>Policy Direction positive</th>
<th>Policy Direction negative</th>
<th>Source</th>
<th>Availability 1970</th>
<th>Availability 1979/80</th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal appropriation to public schools</td>
<td>X</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Federal appropriation for learning disabled and gifted children</td>
<td>X</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Programs for learning disabled</td>
<td>X</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Dollars/year/child(school expenditures)</td>
<td>X</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Bilingual programs</td>
<td>ESL</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td></td>
<td>Navajo Language Arts</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Curriculum choice</td>
<td>Navajo history, arts . . .</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Educational legislation to increase Indian opportunity</td>
<td>X</td>
<td>X</td>
<td>US Census</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Non-Manipulable Indicators</td>
<td>Policy Direction</td>
<td>Source</td>
<td>Availability</td>
<td></td>
<td></td>
</tr>
<tr>
<td>----------------------------</td>
<td>------------------</td>
<td>--------</td>
<td>--------------</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>positive</td>
<td>negative</td>
<td>US Census</td>
<td>BIA</td>
<td>1970</td>
</tr>
<tr>
<td>Demographics:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Total population</td>
<td>X</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Population by age</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Median age</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Female head of household</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Number of families</td>
<td>X</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Families with children less than 16</td>
<td>X</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Housing:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Household size</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Median number of rooms</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Year structure built</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Substandard houses</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Number of occupied units</td>
<td>X</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Median value of occupied units</td>
<td>X</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Socio-Economic:</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Families below poverty level</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Median income</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Median income by sex</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Cars available per household</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Unemployment/underemployment</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Class of worker</td>
<td>-</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Employment by sector</td>
<td>-</td>
<td>-</td>
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<td>X</td>
<td>X</td>
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<tr>
<td>Stability/Participation Level:</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Crime rate</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Divorce rate</td>
<td>-</td>
<td>X</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Voters in tribal elections</td>
<td>X</td>
<td></td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
</tbody>
</table>

* Available for 1975 only
<table>
<thead>
<tr>
<th>Non-Manipulable Indicators (cont.)</th>
<th>Policy Direction</th>
<th>Source</th>
<th>Availability</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>positive</td>
<td>negative</td>
<td>US Census</td>
</tr>
<tr>
<td>Health:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Birth rate</td>
<td>X</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Death rate</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Causes of death:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>suicide</td>
<td>X</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>accidents</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>natural causes</td>
<td>X</td>
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<tr>
<td>Recreation/Cultural Support:</td>
<td></td>
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<tr>
<td>Recreational programs</td>
<td>X</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cultural resources</td>
<td>X</td>
<td></td>
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</tr>
<tr>
<td>Analytic Indicators</td>
<td>Policy Direction</td>
<td>Source</td>
<td>Availability</td>
</tr>
<tr>
<td>--------------------------------------------------------</td>
<td>------------------</td>
<td>--------</td>
<td>--------------</td>
</tr>
<tr>
<td></td>
<td></td>
<td>US Census</td>
<td>BIA</td>
</tr>
<tr>
<td>Enrollment History</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Number of Navajo teachers</td>
<td>X</td>
<td>X</td>
<td>NA</td>
</tr>
<tr>
<td>Number of Navajo teacher aides</td>
<td>X</td>
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<td>NA</td>
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<td>Parent-Teacher boards (by school type &amp; function)</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Orientation program for non-Navajo teacher</td>
<td>X</td>
<td>X</td>
<td>X</td>
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<tr>
<td>Support of teachers, students, parents</td>
<td>X</td>
<td>X</td>
<td>NA</td>
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<tr>
<td>Community involvement in school system</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Attendance at public meetings</td>
<td>X</td>
<td>X</td>
<td>NA</td>
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*1978 survey
<table>
<thead>
<tr>
<th>Output Descriptive Indicators</th>
<th>Policy Direction</th>
<th>Source</th>
<th>Availability</th>
</tr>
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<tr>
<td></td>
<td>positive</td>
<td>negative</td>
<td>US Census</td>
</tr>
<tr>
<td>Average school years completed by 25 and over population</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Median educational level</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>School attendance/total population (5-18)</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>By school system:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>enrollment figures</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>number of suspensions</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>dropouts</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>High school equivalency degrees awarded (GED's)</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Number of Navajos entering college</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Number of high school graduates**</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Adult school enrollment figures (all school systems)</td>
<td>X</td>
<td></td>
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</tr>
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</table>

*School Census for 5-18 population not taken in 1979.

**BIA and contract schools only
<table>
<thead>
<tr>
<th>Side Effect Indicators</th>
<th>Policy Direction</th>
<th>Source</th>
<th>Availability</th>
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<tr>
<td></td>
<td>positive</td>
<td>negative</td>
<td>US Census</td>
</tr>
<tr>
<td>Percent of 16 and over population not in work force</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>Average time/distance to get to school</td>
<td>X</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Social Service reported cases in:</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>alcoholism</td>
<td>X</td>
<td>X</td>
<td>X</td>
</tr>
<tr>
<td>drugs</td>
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<td></td>
<td></td>
</tr>
<tr>
<td>Juvenile delinquency cases</td>
<td>X</td>
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</table>
CHAPTER III

INDICATOR ANALYSIS

Introduction

The data compiled for the study is analyzed with reference to its measurement of self-determination and its role in improving educational achievement. The analysis is organized first by types of indicators and then by a general findings section which summarizes the five categories and discusses the final results of the research.

Policy Instrument Indicators

Data collected in this category (see Table XVII) shows an increasing commitment of the Federal government to Navajo education. From 1970 to 1980, appropriation to public schools and to Title I programs has increased by 1.3 and 6 million, respectively. However, these figures can be misleading. When the public school appropriation is calculated per Navajo student, the funding level has decreased by 46 percent during the decade. A similar trend is evident in the BIA and contract schools with a 23 percent decrease in funding available to meet the needs of the Navajo student.
<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Federal appropriation to public schools</td>
<td>0.4 mil.</td>
<td>-</td>
<td>-</td>
<td>5.3 mil.</td>
<td>32.5</td>
</tr>
<tr>
<td>Federal appropriation to Title I programs:</td>
<td>0.1 mil.</td>
<td>-</td>
<td>-</td>
<td>0.7 mil.</td>
<td>600.0</td>
</tr>
<tr>
<td>-number of projects</td>
<td>74</td>
<td>58</td>
<td>58</td>
<td>61</td>
<td>(17.6)</td>
</tr>
<tr>
<td>-number of children</td>
<td>NA</td>
<td>NA</td>
<td>229</td>
<td>12,689</td>
<td></td>
</tr>
<tr>
<td>- percent of eligible children</td>
<td>NA</td>
<td>NA</td>
<td>65.2¹</td>
<td>74.2¹</td>
<td></td>
</tr>
<tr>
<td>Expenditures per pupil (BIA and contract schools)</td>
<td>NA</td>
<td>$3,497²</td>
<td>$2,374²</td>
<td>$2,689²</td>
<td>(23.1)</td>
</tr>
<tr>
<td>Expenditures per pupil (public schools)</td>
<td>$279</td>
<td></td>
<td>$151</td>
<td>(46.0)</td>
<td></td>
</tr>
</tbody>
</table>

1. Percent calculated to total eligible children (1977: 351; 1979: 17,096)
2. Figure shown is mean and includes boarding and day schools.
( ) = negative number
The policy instrument indicators which show positive changes in the school systems for the Navajo include the percentage of eligible children who are being served by Title I programs. The increase in appropriation has achieved a corresponding increase of nine percentage points by 1979 in the number of children enrolled in the programs. Only 25 percent of eligible children in this year were not covered under the programs offered.

Several other indicators for which actual data figures are not available support the trend toward self-determination. According to the Navajo Division of Education, curriculum choice has been expanded from 1970-1980 with Navajo courses now offered in all three school systems. The development of the Navajo Language Arts Programs (NALAP) has resulted in a phasing out of the Fries-Rojas method of English as a Second Language (ESL) which was the only language arts program available in the BIA and public schools in 1970. In 1975, NALAP was developed by teachers and educational specialists in the Navajo area in order to better meet the special needs of Navajo school children. In 1980, all contract schools and 28 BIA schools were using the new method.

As reviewed in Chapter I, educational legislation has increasingly moved toward self-determination for the Navajo in the area of education. The Johnson-O'Malley plan for the state of Arizona (Appendix C) and the Tribal Education plan (Appendix D) were authorized under the legislation implementing the policy directives of the 1970's. The significant policy statements under the JOM plan of Arizona
concern the state's commitment to the creation of Indian Committees (Appendix C, Policy M) and the recruitment of Navajo members of the school board. Although the effectiveness of the policy is not documented, these new statements on the role of public schools in providing Indian education were developing by 1980. The tribal education plan follows a similar approach by articulating its commitment to increasing the role of the Navajo in the education process. It is still too early to evaluate the implementation process of the plan in meeting the responsibilities delegated to the Board (Appendix D, Article VII) in 1979. However, it is important to note that by 1980 the framework for the improvement of self-determination was set.

When analyzing the data from a self-determination perspective, the overall policy instrument indicators show a response to the policy directive of self-determination. However, appropriation per Navajo student is decreasing which can cause certain budget constraints in program and curriculum development which is necessary to meet the needs of Navajo students in public and BIA schools. The effectiveness of the tribal plan can be limited if funding assistance continues to decrease at the Federal level. The one indicator which shows a positive change relates to the Title I programs. Although the number of projects declined in the decade, the higher appropriation has increased the number of children served under the program. This achievement can stabilize Navajo school enrollment,
since these programs focus on the special needs of the Navajo by individualizing classroom services in areas such as language arts, tutoring and home/school counseling.

**Non-Manipulable Indicators**

These indicators supply information on the Navajo community and its physical and social environment for the decade, 1970-1980. From an educational perspective, the more significant indicators are in the area of demographics. The overall Navajo population is increasing dramatically with an 84 percent increase during the decade. This large increase is noted in every age group and also in the increasing number of families. Although data are not available on the number of families with children under eighteen for 1980, it is assumed that this category increased as well. The increasingly younger population (1980 median age of 18.8 years) is a significant trend for educational systems since the improvement of the quality of life for the Navajo depends on designing educational systems which will meet the needs of a population which will be placing more demands on the schools' programs and facilities.

The housing indicators reveal overcrowded conditions and a high number of poor quality houses. When household size is correlated with the median number of rooms, it is evident that many homes on the reservation do not have adequate spatial requirements for their families. The high
### TABLE XVIII
**DATA COMPILATION**

<table>
<thead>
<tr>
<th>Non-Manipulable Indicators</th>
<th>1970 number</th>
<th>percent</th>
<th>1980 number</th>
<th>percent</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Demographics</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1) total population</td>
<td>56,949</td>
<td></td>
<td>104,968</td>
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<td>84.3</td>
</tr>
<tr>
<td>2) population by age</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- less than 5</td>
<td>8,419</td>
<td>14.8</td>
<td>14,482</td>
<td>13.8</td>
<td>72.0</td>
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<tr>
<td>- 5-17</td>
<td>22,702</td>
<td>39.9</td>
<td>36,066</td>
<td>34.4</td>
<td>58.9</td>
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<tr>
<td>- 18-64</td>
<td>23,339</td>
<td>41.0</td>
<td>49,383</td>
<td>47.1</td>
<td>111.6</td>
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<tr>
<td>- 65 and over</td>
<td>2,489</td>
<td>4.4</td>
<td>5,037</td>
<td>4.8</td>
<td>102.4</td>
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<tr>
<td>3) median age</td>
<td>19.6</td>
<td></td>
<td>18.8</td>
<td></td>
<td></td>
</tr>
<tr>
<td>4) total families</td>
<td>9,733</td>
<td></td>
<td>18,805</td>
<td></td>
<td>93.2</td>
</tr>
<tr>
<td>5) female head of household</td>
<td>1,865</td>
<td>19.21</td>
<td>4,822</td>
<td>25.61</td>
<td>158.6</td>
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<tr>
<td>6) families with children &lt;18</td>
<td>7,551</td>
<td>77.61</td>
<td>NA</td>
<td>NA</td>
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<td>Housing</td>
<td></td>
<td></td>
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<td></td>
<td></td>
</tr>
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<td>1) household size</td>
<td>5.1</td>
<td></td>
<td>4.7</td>
<td></td>
<td></td>
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<tr>
<td>2) median number of rooms</td>
<td>2.0</td>
<td></td>
<td>NA</td>
<td>NA</td>
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</tr>
<tr>
<td>3) occupied units</td>
<td>10,531</td>
<td></td>
<td>NA</td>
<td>NA</td>
<td></td>
</tr>
<tr>
<td>4) owner occupied units</td>
<td>6,474</td>
<td>61.52</td>
<td>NA</td>
<td>NA</td>
<td></td>
</tr>
<tr>
<td>5) substandard units</td>
<td>2,891</td>
<td>27.52</td>
<td>NA</td>
<td>NA</td>
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<tr>
<td>6) median value of occupied units</td>
<td>$3,100</td>
<td></td>
<td>NA</td>
<td>NA</td>
<td></td>
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<tr>
<td>7) year structure built</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- before 1960</td>
<td>5,057</td>
<td>48.02</td>
<td>NA</td>
<td>NA</td>
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<tr>
<td>- after 1960</td>
<td>5,474</td>
<td>52.02</td>
<td>NA</td>
<td>NA</td>
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1. Percent calculated to total number of families
2. Percent calculated to total number of occupied units
<table>
<thead>
<tr>
<th>Non-Manipulable Indicators (cont.)</th>
<th>1970</th>
<th>1980</th>
<th>Percent Change</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>number</td>
<td>percent</td>
<td>number</td>
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<tr>
<td><strong>Socio-Economic</strong></td>
<td></td>
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<td></td>
</tr>
<tr>
<td>1) families below poverty level</td>
<td>6,040</td>
<td>62.1 1</td>
<td>NA</td>
</tr>
<tr>
<td>2) median income</td>
<td>$3,084</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>3) median income:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- males</td>
<td>$1,984</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>- females</td>
<td>$1,228</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>4) cars available per household:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- none</td>
<td>4,452</td>
<td>42.1</td>
<td>NA</td>
</tr>
<tr>
<td>- one car</td>
<td>4,896</td>
<td>46.3</td>
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<tr>
<td>- more than one</td>
<td>1,238</td>
<td>11.7</td>
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<tr>
<td>5) unemployment</td>
<td>20,431</td>
<td>71.0 2</td>
<td>16,567 3</td>
</tr>
<tr>
<td>6) class of worker</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- private (salary)</td>
<td>3,518</td>
<td>42.2</td>
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</tr>
<tr>
<td>- government</td>
<td>4,636</td>
<td>55.6</td>
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<tr>
<td>- self-employed</td>
<td>167</td>
<td>2.0</td>
<td>NA</td>
</tr>
<tr>
<td>- unpaid family worker</td>
<td>18</td>
<td>.2</td>
<td>NA</td>
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<tr>
<td>7) employment by sector:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- agriculture</td>
<td>385</td>
<td>4.6</td>
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<tr>
<td>- construction</td>
<td>745</td>
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<tr>
<td>- manufacturing</td>
<td>1,158</td>
<td>13.9</td>
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<td>- transportation &amp; public utilities</td>
<td>673</td>
<td>8.0</td>
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<tr>
<td>- retail trade</td>
<td>693</td>
<td>8.3</td>
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<tr>
<td>- personal service</td>
<td>302</td>
<td>3.6</td>
<td>NA</td>
</tr>
<tr>
<td>- professional services</td>
<td>2,561</td>
<td>30.7</td>
<td>NA</td>
</tr>
<tr>
<td>- other industries</td>
<td>1,822</td>
<td>21.8</td>
<td>NA</td>
</tr>
<tr>
<td><strong>Stability/Participation</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>1) divorce</td>
<td>814</td>
<td>2.5 4</td>
<td>NA</td>
</tr>
<tr>
<td>2) voters in tribal council election</td>
<td>7,748</td>
<td>30.0</td>
<td>21,223</td>
</tr>
</tbody>
</table>

1. Percent calculated to total number of families
3. 1975 figure
4. Percent calculated to 18 and over population
<table>
<thead>
<tr>
<th>Non-Manipulable Indicators (cont.)</th>
<th>1970</th>
<th>1980</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>number</td>
<td>percent</td>
<td>number</td>
</tr>
<tr>
<td><strong>Health</strong>*</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Birth rate</td>
<td>33</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Life expectancy</td>
<td>64.9(yrs)</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Death rate</td>
<td>23.8</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Causes of death:**</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- suicide</td>
<td>21.8</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>- accidents</td>
<td>183</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- heart disease</td>
<td>182.6</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- malignancies</td>
<td>84.4</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- cirrhosis of liver</td>
<td>66.8</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*figures are per thousand population

**figures are per one hundred thousand population
number of houses in 1970 which lack complete plumbing facilities (28 percent) verify the lack of a quality physical environment for many Navajo families.

According to the socio-economic indicators, the need for economic development of the Navajo Nation is a critical goal. Approximately 62 percent of all families were below the poverty level in 1970 and median income was $3,084. Unemployment was considerably higher in 1970 than in 1980, which shows some improvement in reservation economy. However, 35 percent of the population unemployed in 1975 is an extremely high figure. Of those who do work, over 55 percent received their salary through federally sponsored government programs. Employment by sector reveals one of the main difficulties with increasing Navajo economic opportunities. The low percentage of Navajo Indians in the services and retail trade sectors means that most reservation income is spent off the reservation or with non-Indian owned businesses. The economic development of the reservation is needed to support Indian self-determination. Until 1980 Census figures are released in this category, it can be assumed that the Navajo reservation has not yet assumed tribal control of their economy. Until this is accomplished, the high numbers of unemployment and the low standard of living on the reservation will continue to exist.

Transportation, represented by the indicator, cars available per household, is related to problems of accessibility. In 1970, 42 percent of all households had no cars
and 46 percent had only one vehicle available. These statistics, in combination with a poor road system and long bus routes verify some of the problems for education and other social processes. The limited accessibility isolates Indian children from participation in school and extra curricular activities and often discourages daily attendance in the schools.

Quality of life statistics for 1970 support the low standard of living experienced by the Navajo. Life expectancy is only 65 years (5 years lower than the overall 1970 United States figure) and the death rate is 4.6 times higher than the national figure of 19.2. Causes of death emphasize some of the social problems of reservation life. For example, suicides are double the national figure of 11.3 per one hundred thousand persons.

The interrelationships of all these indicators selected is revealed in the statistics covered under the area of stability/participation (see Table XVIII). The combination of variables such as poor accessibility, social isolation and alienation can negatively affect participation. The indicator, voters in tribal elections, shows that the percentage from 1970 to 1980 increased by nine percentage points, representing only 39 percent of the total eligible population in 1980. Although no quantification is available on community groups, there has been significant improvement in the establishment of a network during the decade. Groups which have organized in the decade include a health care organization
which travels throughout the reservation providing counseling on home care and a housing authority which has developed programs to educate the Navajo on renovation and repairs to older housing stock. The significance of these groups is that they bring their services to the people who are often isolated from the larger centers of activity on the reservation. One other important development in the Navajo community is the group project on irrigation. This project is operated by a tribal enterprise which is constructing an irrigation system to bring land under agricultural use. When this project is completed, it will bring approximately 110,000 acres under irrigation which will provide more jobs and an additional source of revenue to the Navajo population.

Other indicators selected to assess the stability of the community, crime rate and divorce rate, were not available for the years under study.

The recreation/cultural support area had no quantifiable information available. However, a spokesperson for the Navajo Division of Education stressed that the recreation system appears to be responding to self-determination during the past decade. The development of summer recreation programs for the children located at the Navajo Community College in Tsailee, Arizona, and the new courses and facilities at the Window Rock Community Center on Navajo arts and crafts provide needed activities on the reservation. However, the continuing poor road system and isolation make it difficult
to achieve equal opportunity to all Navajo in supplying recreational opportunities.

In sum, the non-manipulable indicators present a profile of the Navajo as a community which suffers from lack of opportunities; in education, economics, health care and transportation. Since many statistics are not available for 1980, it is difficult to assess accurately the improvement in these areas. However, most Indian leaders believe the articulated goals of self-determination and self-sufficiency have resulted in noticeable improvements in the quality of reservation life and the development of a sense of commitment to the community. The findings section of the chapter evaluates the role of self-determination more fully.

**Analytic Indicators**

This category monitors more intensively the changes over time in the educational system. Enrollment history reveals several significant trends in the three school systems. The more positive changes with reference to self-determination and improvement in education achievements are:

- the decreasing number of students who are enrolled in Beginners classes (see Table XIX) from 1970 to 1979.
- the decline in BIA school attendance during the decade. This change is the result not of a decreasing school population but of the closing of five BIA school during time span; the opening of the four contract schools...
### TABLE XIX
#### DATA COMPILATION

<table>
<thead>
<tr>
<th>Analytic Indicators</th>
<th>Bureau of Indian Affairs Schools</th>
<th>Contract Sch.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Enrollment History</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Beginners*</td>
<td>2,411</td>
<td>2,041</td>
</tr>
<tr>
<td>Kindergarten</td>
<td>863</td>
<td>943</td>
</tr>
<tr>
<td>Grades: 1</td>
<td>2,569</td>
<td>2,586</td>
</tr>
<tr>
<td></td>
<td>2,442</td>
<td>2,357</td>
</tr>
<tr>
<td></td>
<td>2,254</td>
<td>2,141</td>
</tr>
<tr>
<td></td>
<td>1,976</td>
<td>1,927</td>
</tr>
<tr>
<td></td>
<td>1,703</td>
<td>1,703</td>
</tr>
<tr>
<td></td>
<td>1,514</td>
<td>1,466</td>
</tr>
<tr>
<td></td>
<td>1,184</td>
<td>1,274</td>
</tr>
<tr>
<td></td>
<td>993</td>
<td>974</td>
</tr>
<tr>
<td>Ungraded elementary</td>
<td>1,261</td>
<td>1,223</td>
</tr>
<tr>
<td>Grades: 9</td>
<td>1,020</td>
<td>965</td>
</tr>
<tr>
<td></td>
<td>914</td>
<td>819</td>
</tr>
<tr>
<td></td>
<td>870</td>
<td>781</td>
</tr>
<tr>
<td></td>
<td>643</td>
<td>719</td>
</tr>
<tr>
<td>Total elementary</td>
<td>19,170</td>
<td>18,810</td>
</tr>
<tr>
<td>Total high school</td>
<td>3,447</td>
<td>3,284</td>
</tr>
<tr>
<td>Total school enrollment</td>
<td>22,617</td>
<td>22,094</td>
</tr>
<tr>
<td>Total number of schools</td>
<td></td>
<td></td>
</tr>
<tr>
<td>- Elementary</td>
<td>59</td>
<td>60</td>
</tr>
<tr>
<td>- High School</td>
<td>57</td>
<td>58</td>
</tr>
<tr>
<td>Parent-Teacher Boards with Navajo members</td>
<td>no</td>
<td>yes¹</td>
</tr>
</tbody>
</table>

*Beginners refer to students who because of language problems are unable to be placed at a particular grade level.

1. Advisory only; 2. Decision-making authority
TABLE XIX (cont.)

<table>
<thead>
<tr>
<th>Analytic Indicators</th>
<th>YEARS</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Number of Navajo teachers</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Number of Navajo teacher aides</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Attendance at Title IV meetings</td>
<td>NA</td>
<td>NA</td>
</tr>
</tbody>
</table>

1. Percent calculated to total number of teachers - 1977 =1,500; 1979 =2,800
operated by the Navajo tribe and the increasing public school enrollment. These changes are viewed as positive as they reflect the trend toward improvement in Indian education. The decline in beginners is significant because it shows that fewer students are starting their education with language problems that require a special class. In addition, the decline in BIA school enrollment is interpreted as a trend toward self-determination as the contract schools began operation during the decade. The contract schools' enrollment has increased by two percent from 862 in 1977 to 880 in 1980. Although enrollment figures were not available by grade in 1977, this overall gain is sign of the acceptance of these schools by the Navajo community. The four schools are filled to capacity and the high school (Shiprock Alternative School) was opened in 1979 to meet the large number of students on the waiting list. As of 1982, the Navajo Nation intends to contract with the BIA for 2 more schools (one elementary and one junior high) by fiscal year 1985.

The indicator selected to measure the trend of self-determination in the school system was the existence of school boards and their overall functions. The contract schools have instituted school boards which include all Navajo members who have decision-making authority on the hiring of personnel, curriculum changes and the evaluations at the closings of the school year. In contrast, the BIA school boards only serve an advisory capacity. However, they have implemented the concept of self-determination
by revising the boards’ composition to include Navajo members in 1972. Although it was impossible to gather data on public school boards, it was revealed through a telephone conversation to the Navajo Board of Education that schools with large Indian enrollments (e.g., Gallup-McKinley) have some Navajo members, but they never are in the majority.

Other indicators which assess the trend toward self-determination are the increases in Navajo teachers during the decade. By 1979, 44 percent of all the teachers in the BIA and contract schools were of Navajo descent. (No data are available on public schools.) The indicator, teacher aides, could not be used to assess self-determination progress in schools since no data were available before 1979. However, a staff member from the Navajo Division of Education revealed that the Navajo aides in 1979 served different functions in each of the school systems. In the tribal contract schools, these aides taught workshops on Navajo arts and crafts and lent support service to teachers while in the BIA schools the main function of teacher aides was to translate from the Navajo to English language.

Attendance at Title IV meetings was the only indicator available to measure the participation level at public meetings. This indicator had only a slight increase from 1977 to 1979 (16 percent).

The indicator, community involvement in the school system, provided little information. The only positive trend which was verified by the Navajo Division of
Education was the encouragement of the community to participate in the special cultural activities held at the tribal contract schools to celebrate traditional festivities of the Navajo. The involvement of the community at the BIA schools and the public system appear to be more or less restricted to membership on school committees or the school boards.

The attitude of parents, teachers and students was impossible to assess without a survey of the Navajo and the school systems. For this analysis, the only data available is a 1978 organization questionnaire administered by the Bureau of Indian Affairs. The results of this survey summarized the opinions of the Navajo on questions related to the operation of schools and comments and suggestions for change. Over 80 percent of those questioned generally supported the Bureau operated schools. The majority felt that the BIA's school policies are flexible and provide for expression of local wishes in the majority of school decisions within the BIA schools. The only changes recommended concern the provision of more information on organization and management to support the efforts of local Navajo school boards and the planning of the Navajo Division of Education. Enrollment figures appear to contradict this survey since BIA school enrollment has declined sharply during the 1970's.

In sum, analytic indicators generally show significant trends toward self-determination in the schools.
More Navajo teachers are being hired, parental involvement is encouraged, contract schools are gaining enrollment and Navajo school boards with decision-making authority are emerging. The information not quantified does provide support to the commitment of the Navajo Division of Education to operating their schools under community control. Correlation of these indicators showing the strong role of self-determination in the contract school with an increasing enrollment is important for the final analysis.

Output Descriptive Indicators

These indicators continue to measure the educational delivery systems. The overall education level (4.1) and the percentage of the Navajo population with high school education (17 percent) in 1970 support the profile of the low quality of life experienced on the reservation.

School enrollment statistics from 1970 to 1979 show an increase in school attendance for all systems. However, the percentage of the school aged population enrolled in school declined by two percentage point in 1977 to ten percent. (The census of school aged population was not taken in 1979.)

Other statistics verify an improvement in educational achievement; adult education enrollment increased from 1977 to 1979 with three percent more GED graduates in 1979 and college enrollment rose from 13 in 1970 to 1,919 in 1979.

The breakdown by school systems of enrollment and
### TABLE XX
**DATA COMPILATION**

<table>
<thead>
<tr>
<th>Output Descriptive Indicators</th>
<th>1970</th>
<th>1972</th>
<th>1977</th>
<th>1979</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>number</td>
<td>percent</td>
<td>number</td>
<td>percent</td>
</tr>
<tr>
<td><strong>Average school years</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>completed by 25 and</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>over population:</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- 0 school years</td>
<td>8,400</td>
<td>42.8(^1)</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>- 8 school years</td>
<td>6,886</td>
<td>35.1</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>- high school</td>
<td>3,414</td>
<td>17.4</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>- college</td>
<td>153</td>
<td>.8</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td><strong>Median educational level</strong></td>
<td></td>
<td>4.1</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td><strong>School attendance (all</strong></td>
<td>51,723</td>
<td>92.0(^2)</td>
<td>52,647</td>
<td>92.0(^2)</td>
</tr>
<tr>
<td><strong>School systems</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Adult school enrollment</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- adult basic education</td>
<td>NA</td>
<td>NA</td>
<td>538</td>
<td>-</td>
</tr>
<tr>
<td>- gen'l education development</td>
<td></td>
<td></td>
<td>1,701</td>
<td>-</td>
</tr>
<tr>
<td>- GED graduates</td>
<td>105</td>
<td>6.2(^3)</td>
<td>146</td>
<td>9.5(^3)</td>
</tr>
<tr>
<td><strong>High school graduates</strong></td>
<td>567</td>
<td></td>
<td>357</td>
<td></td>
</tr>
<tr>
<td>(BIA and tribal schools)</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Number of Navajos entering</strong></td>
<td>13</td>
<td>1,732</td>
<td>3,507</td>
<td>1,919</td>
</tr>
<tr>
<td><strong>college</strong></td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

1. Percent calculated to the population 25 years and older (1970=19,643)
2. Percent calculated to 5-18 population(1970=56,797;1972=57,144;1977=57,691)
3. Percent calculated to the total GED enrollment
* School census of 5-18 population not taken in 1979
<table>
<thead>
<tr>
<th>OUTPUT DESCRIPTIVE INDICATORS</th>
<th>BIA SCHOOLS</th>
<th>CONTRACT SCHOOLS</th>
<th>PUBLIC SCHOOLS</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>BOARDING</td>
<td>DAY</td>
<td></td>
</tr>
<tr>
<td><strong>BY SCHOOL SYSTEM:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>enrollment figures</td>
<td>21,407</td>
<td>1,223</td>
<td>-</td>
</tr>
<tr>
<td>suspensions</td>
<td>3,800</td>
<td>186</td>
<td>-</td>
</tr>
<tr>
<td>- percent of total enrollment</td>
<td>(17.8%)</td>
<td>(15.2%)</td>
<td></td>
</tr>
<tr>
<td>enrollment figures</td>
<td>20,802</td>
<td>1,292</td>
<td>-</td>
</tr>
<tr>
<td>suspensions</td>
<td>4,015</td>
<td>202</td>
<td>-</td>
</tr>
<tr>
<td>- percent of total enrollment</td>
<td>(19.3%)</td>
<td>(15.6%)</td>
<td></td>
</tr>
<tr>
<td>enrollment figures</td>
<td>15,394</td>
<td>1,196</td>
<td>862</td>
</tr>
<tr>
<td>suspensions</td>
<td>959</td>
<td>33</td>
<td>NA</td>
</tr>
<tr>
<td>- percent of total enrollment</td>
<td>(6.2%)</td>
<td>(2.7%)</td>
<td></td>
</tr>
<tr>
<td>enrollment figures</td>
<td>14,955</td>
<td>1,549</td>
<td>872</td>
</tr>
<tr>
<td>suspensions</td>
<td>712</td>
<td>123</td>
<td>13</td>
</tr>
<tr>
<td>- percent of total enrollment</td>
<td>(4.8%)</td>
<td>(7.9%)</td>
<td>(1.5%)</td>
</tr>
<tr>
<td>dropouts</td>
<td>1,500</td>
<td>20</td>
<td>20</td>
</tr>
<tr>
<td>- percent of total enrollment</td>
<td>(9.1%)</td>
<td>(2.2%)</td>
<td></td>
</tr>
</tbody>
</table>

*Public school figures represent Navajo students who receive Johnson-O'Malley funding.
suspensions provides the most significant information on self-determination and its improvement of the educational process. The number of suspensions from 1970 to 1979 in the BIA boarding schools has declined from approximately 18 percent to five percent respectively. Day school figures generally show the same decline. When comparing BIA and contract school figures, the impact of self-determination is more significant. Suspensions in contract schools represent only one percent of total school enrollment in 1979 when compared with BIA boarding and day school figures (five and eight percent, respectively). This same trend is evident in the number of dropouts with contract schools losing only two percent of their total school enrollment in comparison to nine percent in BIA schools.

These indicators focus on the results of self-determination in school achievement and do show significant trends toward improvement with more Navajos staying in school and attending higher education institutions. The 1980 information on median educational level and average school years completed will provide a more thorough evaluation of the study.

**Side Effect Indicators**

Side effect indicators contribute to the overall profile of the Navajo Indians as a community which suffers from poor economic and social conditions. Statistics concerning employment show that approximately 65 percent
<table>
<thead>
<tr>
<th>Side Effect Indicators</th>
<th>1970</th>
<th>1980</th>
<th>Percent Change</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>number</td>
<td>percent</td>
<td>number</td>
</tr>
<tr>
<td>Percent of 16 and over population not in work force</td>
<td>19,259</td>
<td>66.9</td>
<td>30,750&lt;sup&gt;1&lt;/sup&gt;</td>
</tr>
<tr>
<td>Average time/distance to school</td>
<td>35 miles</td>
<td>NA</td>
<td>NA</td>
</tr>
<tr>
<td>Social Service reported cases in:</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>- alcoholism</td>
<td>NA</td>
<td>56.0&lt;sup&gt;4&lt;/sup&gt;</td>
<td>28,558</td>
</tr>
<tr>
<td>- drugs</td>
<td>NA</td>
<td>NA</td>
<td>538</td>
</tr>
<tr>
<td>Juvenile delinquency cases before Tribal Court</td>
<td>NA</td>
<td>6.0&lt;sup&gt;4&lt;/sup&gt;</td>
<td>1,667</td>
</tr>
</tbody>
</table>

1. 1975 figure
2. Percent calculated to 18 and over population
3. Percent calculated to school-aged population (5-18)
4. No number figures are available from the BIA for 1970; percentages are estimates of total population
of the 16 and over population in both 1970 and 1975 were not members of the labor force. Many of the unemployed suffer from physical and emotional problems which restrict their labor pool potential.

Social or emotional problems continue to exist on the reservation with over 53 percent of the adult population reporting problems in alcohol and drugs in 1980.

In reference to the educational environment, indicators reveal indirect causes of the low educational achievement level of the Navajo. Bus routes for children attending day schools in 1970 averaged approximately 35 miles. Although 1980 figures are not available, no new schools or roads have been constructed. Thus, the average distance to school for day students is assumed to be approximately the same mileage figure. In addition, juvenile delinquency is reported to exist in approximately 5 percent of the school aged population. It should be noted that these figures are only those cases reported and the actual number of victims may be much higher.

In summary, the data collected for 1970 and 1980 in this category reveal some of the underlying causes of the low educational achievement of the Navajo. In addition, there is little evidence of improvement in these variables over time. The high alcoholism and juvenile delinquency cases and the number of persons not in the work force contribute to the lack of a supportive environment for education improvements for the Navajo children. The
information suggests that the educational delivery system as it presently exists on the reservation is not meeting the needs of the population. These continuing social and economic problems can be interpreted as either a response to the low education achievement of the Navajo or a reaction to the breakdown of other social systems which are then causing the low educational achievement.

Findings

The indicators analyzed in this chapter for which data were available provide encouraging information on the improvement of educational achievement through self-determination. The first question the research assesses is the existence of self-determination. The creation of the four tribally controlled schools, the development of the Navajo Tribal Education plan and the increasing role of the Indian community in changing policies and course offerings have all been quantified and measured over time in the study.

Educational achievement has also improved. The statistics from the Bureau of Indian Affairs show that more Indians are completing their education and going on to higher education programs. Self-determination has played a significant role in this achievement. Although each of the school systems has implemented to some degree the concept of self-determination, it appears that the contract schools have followed more intensively the dictates
of self-determination and are achieving more positive results. Suspension and dropout figures are lower, enrollment is increasing and the four schools have long waiting lists of applicants.

However, some indicators, such as the continuing social problems of drugs, alcohol and juvenile delinquency and the high rate of unemployment reveal that improvement in educational achievement is not progressing to all levels of the Navajo population. It is believed that these trends verified for the study period will be responsible for the 1980 Census figures showing Indians still beneath the national norm in educational achievement. The improvement which has been experienced during the decade in education represents only gradual changes. The commitment to self-determination in areas such as input of the Navajo community in public and BIA schools needs to be more intensive if educational achievement is going to provide equal opportunities to the Tribe.

During the 1970's, the concept of self-determination was accepted and implemented to some degree by both the tribal and Federal governments. However, self-determination requires the necessary abilities to manage resources, which, in turn, depends on an efficient educational system that meets the changing needs of the Navajo population. A number of challenges must still be met; better information systems need to be developed with more statistics on public school systems in order to assess the success of changing policies,
more adult education classes to reach that age group, more input of the Navajo community on school issues, and, most important, the Navajo need to strengthen their sense of community by developing community consensus on the issues. The discrepancy between statistics which show a decline in BIA school enrollment and the survey which reveals that 80 percent of the Navajo support the Bureau's school system verify the lack of consensus on tribal policy and issues. The Navajo Division of Education has acted on the Tribal Plan by implementing some of the stated goals and policies, but their effectiveness will be more powerful in their dealings with the state and Federal schools when they have made the policies of the Navajo Education Plan a national goal of the Navajo Nation.

The decade of the eighties is a critical period in the development and advancement of the Indian community. The analysis in this project supports the improvement of Indian education through self-determination, but its implementation was weakened by lack of funding and consensus on the approach of the different school systems to the directives of the Federal government. The government must affirm its commitment to self-determination in the 1980's by appropriating needed funding sources for the implementation of programs in public school systems and the Bureau of Indian Affairs' schools. A cooperative relationship between the three school systems and an increase in funding are the only solutions which will lead to Indian self-sufficiency in the years ahead.
Critique

This critique focuses on two areas of concern: collection of indicators for the study and the development of a social system model to evaluate policy decisions.

The selection of indicators for this project is based on several key assumptions:

- The results of Nixon's policy statement and subsequent legislation can be quantified.
- The output indicators selected will accurately measure the changes in the educational delivery system.
- The other types of indicators identify causes of change to such an extent that the reason for the change can be stated.

The above assumptions are recognized and must be adopted if the findings can be accepted as a correct interpretation of the education process as it exists on the reservation.

A major problem with the indicators selected is the application of the method to the Navajo Indian reservation. The data sources on Indians are poor informational systems, subject to inconsistency in reports, high margin of error due to the collection methods of the BIA and the isolation and poor accessibility of the Navajo population. Reliance on statistics is difficult since the Bureau often administers the programs on which data are collected for reports on performance and attendance. Their statistical reports
are often challenged by the Navajo tribe as being inaccurate.

The social indicator model is an excellent approach to organizing indicators since it requires the researcher to correctly identify types of indicators and represent the social process under investigation. In order to accomplish this identification competently, an understanding not only of the use of indicators is necessary, but of the process of a social system also. A social process model is a valid method to evaluate social policy since it requires a thorough knowledge of the interrelationships of all social processes in a society.
APPENDIX A

President Nixon's Special Message
1970
To the Congress of the United States:

The first Americans—the Indians—are the most deprived and most isolated minority group in our nation. On virtually every scale of measurement—employment, income, education, health—the condition of the Indian people ranks at the bottom.

This condition is the heritage of centuries of injustice. From the time of their first contact with European settlers, the American Indians have been oppressed and brutalized, deprived of their ancestral lands and denied the opportunity to control their own destiny. Even the Federal programs which are intended to meet their needs have frequently proven to be ineffective and demeaning.

But the story of the Indian in America is something more than the record of the white man’s frequent aggression, broken agreements, intermittent remorse and prolonged failure. It is a record also of endurance, of survival, of adaptation and creativity in the face of overwhelming obstacles. It is a record of enormous contributions to this country—to its art and culture, to its strength and spirit, to its sense of history and its sense of purpose.

It is long past time that the Indian policies of the Federal government began to recognize and build upon the capacities and insights of the Indian people. Both as a matter of justice and as a matter of enlightened social policy, we must begin to act on the basis of what the Indians themselves have long been telling us. The time has come to break decisively with the past and to create the conditions for a new era in which the Indian future is determined by Indian acts and Indian decisions.

SELF-DETERMINATION WITHOUT TERMINATION

The first and most basic question that must be answered with respect to Indian policy concerns the historic and legal relationship between the Federal government and Indian communities. In the past, this relationship has oscillated between two equally harsh and unacceptable extremes.

On the one hand, it has—through various times during previous Administrations—been the stated policy objective of both the Executive and Legislative branches of the Federal government eventually to terminate the trusteeship relationship between the Federal government and the Indian people. As recently as August of 1953, in House Concurrent Resolution 106, the Congress declared that termination was the long-range goal of its Indian policies. This would mean that Indian tribes would eventually lose any special standing they had under Federal law: the tax exempt status of their lands would be discontinued; Federal responsibility for their economic and social well-being would be repudiated; and the tribes themselves would be effectively dismantled. Tribal property would be divided among individual members who would then be assimilated into the society at large.

This policy of forced termination is wrong, in my judgment, for a number of reasons. First, the premises on which it rests are wrong. Termination implies that the Federal government has taken on a trusteeship responsibility for Indian communities as an act of generosity toward a disadvantaged people and that it can therefore discontinue this responsibility on a unilateral basis whenever it sees fit. But the unique status of Indian tribes does not rest on any premise such as this. The special relationship between Indians and the Federal government is the result instead of solemn obligations which have been entered into by the United States Government. Down through the years, through written treaties and through formal and informal agreements, our government has made specific commitments to the Indian people. For their part, the Indians have often surrendered claims to vast tracts of land and have accepted life on government reservations. In exchange, the government has agreed to provide
community services such as health, education and public safety, services which would presumably allow Indian communities to enjoy a standard of living comparable to that of other Americans.

This goal, of course, has never been achieved. But the special relationship between the Indian tribes and the Federal government which arises from these agreements continues to carry immense moral and legal force. To terminate this relationship would be no more appropriate than to terminate the citizenship rights of any other American.

The second reason for rejecting forced termination is that the practical results have been clearly harmful in the few instances in which termination actually has been tried. The removal of Federal trusteeship responsibility has produced considerable disorientation among the affected Indians and has left them unable to relate to a myriad of Federal, State and local assistance efforts. Their economic and social condition has often been worse after termination than it was before.

The third argument I would make against forced termination concerns the effect it has had upon the overwhelming majority of tribes which still enjoy a special relationship with the Federal government. The very threat that this relationship may someday be ended has created a great deal of apprehension among Indian groups and this apprehension, in turn, has had a blighting effect on tribal progress. Any step that might result in greater social, economic or political autonomy is regarded with suspicion by many Indians who fear that it will only bring them closer to the day when the Federal government will disavow its responsibility and cut them adrift.

In short, the fear of one extreme policy, forced termination, has often worked to produce the opposite extreme: excessive dependence on the Federal government. In many cases this dependence is so great that the Indian community is almost entirely run by outsiders who are responsible and responsive to Federal officials in Washington, D.C., rather than to the communities they are supposed to be serving. This is the second of the two harsh approaches which have long plagued our Indian policies. Of the Department of the Interior's programs directly serving Indians, for example, only 1.5 percent are presently under Indian control. Only 2.4 percent of HEW's Indian health programs are run by Indians. The result is a burgeoning Federal bureaucracy, programs which are far less effective than they ought to be, and an erosion of Indian initiative and morale.

I believe that both of these policy extremes are wrong. Federal termination errs in one direction, Federal paternalism errs in the other. Only by clearly rejecting both of these extremes can we achieve a policy which truly serves the best interests of the Indian people. Self-determination among the Indian people can and must be encouraged without the threat of eventual termination. In my view, in fact, that is the only way that self-determination can effectively be fostered.

This, then, must be the goal of any new national policy toward the Indian people: to strengthen the Indian's sense of autonomy without threatening his sense of community. We must assure the Indian that he can assume control of his own life without being separated involuntarily from the tribal group. And we must make it clear that Indians can become independent of Federal control without being cut off from Federal concern and
Federal support. My specific recommendations to the Congress are designed to carry out this policy.

1. Rejecting Termination

Because termination is morally and legally unacceptable, because it produces bad practical results, and because the mere threat of termination tends to discourage greater self-sufficiency among Indian groups, I am asking the Congress to pass a new Concurrent Resolution which would expressly renounce, repudiate and repeal the termination policy as expressed in House Concurrent Resolution 108 of the 83rd Congress. This resolution would explicitly affirm the integrity and right to continued existence of all Indian tribes and Alaska native governments, recognizing that cultural pluralism is a source of national strength. It would assure these groups that the United States Government would continue to carry out its treaty and trusteeship obligations to them as long as the groups themselves believed that such a policy was necessary or desirable. It would guarantee that whenever Indian groups decided to assume control or responsibility for government service programs, they could do so and still receive adequate Federal financial support. In short, such a resolution would reaffirm for the Legislative branch—as I hereby affirm for the Executive branch—that the historic relationship between the Federal government and the Indian communities cannot be abridged without the consent of the Indians.

2. The Right to Control and Operate Federal Programs

Even as we reject the goal of forced termination, so must we reject the suffocating pattern of paternalism. But how can we best do this? In the past, we have often assumed that because the government is obliged to provide certain services for Indians, it therefore must administer those same services. And to get rid of Federal administration, by the same token, often meant getting rid of the whole Federal program. But there is no necessary reason for this assumption. Federal support programs for non-Indian communities—hospitals and schools are two readily examples—are ordinarily administered by local authorities. There is no reason why Indian communities should be deprived of the privilege of self-determination merely because they receive monetary support from the Federal government. Nor should they lose Federal money because they reject Federal control.

For years we have talked about encouraging Indians to exercise greater self-determination, but our progress has never been commensurate with our promises. Part of the reason for this situation has been the threat of termination. But another reason is the fact that when a decision is made as to whether a Federal program will be turned over to Indian administration, it is the Federal authorities and not the Indian people who finally make that decision.

This situation should be reversed. In my judgment, it should be up to the Indian tribe to determine whether it is willing and able to assume administrative responsibility for a service program which is presently administered by a Federal agency. To this end, I am proposing legislation which would empower a tribe or a group of tribes or any other Indian community to take over the control or operation of Federally-funded and administered programs in the Department of the Interior and the Department of Health, Ed-
ucation and Welfare whenever the tribal council or comparable community governing group voted to do so.

Under this legislation, it would not be necessary for the Federal agency administering the program to approve the transfer of responsibility. It is my hope and expectation that most such transfers of power would still take place consensually as a result of negotiations between the local community and the Federal government. But in those cases in which an impasse arises between the two parties, the final determination should rest with the Indian community.

Under the proposed legislation, Indian control of Indian programs would always be a wholly voluntary matter. It would be possible for an Indian group to select that program or that specified portion of a program that it wants to run without assuming responsibility for other components. The "right of retrocession" would also be guaranteed; this means that if the local community elected to administer a program and then later decided to give it back to the Federal government, it would always be able to do so.

Appropriate technical assistance to help local organizations successfully operate these programs would be provided by the Federal government. No tribe would risk economic disadvantage from managing its own programs; under the proposed legislation, locally-administered programs would be funded on equal terms with similar services still administered by Federal authorities. The legislation I propose would include appropriate protections against any action which endangered the rights, the health, the safety or the welfare of individuals. It would also contain accountability procedures to guard against gross negligence or mismanagement of Federal funds.

This legislation would apply only to services which go directly from the Federal government to the Indian community; those services which are channeled through State or local governments could still be turned over to Indian control by mutual consent. To run the activities for which they have assumed control, the Indian groups could employ local people or outside experts. If they chose to hire Federal employees who had formerly administered these projects, those employees would still enjoy the privileges of Federal employee benefit programs—under special legislation which will also be submitted to the Congress.

Legislation which guarantees the right of Indians to contract for the control or operation of Federal programs would directly channel more money into Indian communities, since Indians themselves would be administering programs and drawing salaries which now often go to non-Indian administrators. The potential for Indian control is significant, for we are talking about programs which annually spend over $400 million in Federal funds. A policy which encourages Indian administration of these programs will help build greater pride and resourcefulness within the Indian community. At the same time, programs which are managed and operated by Indians are likely to be more effective in meeting Indian needs.

I speak with added confidence about these anticipated results because of the favorable experience of programs which have already been turned over to Indian control. Under the auspices of the Office of Economic Opportunity, Indian communities now run more than 60.
nity action agencies which are located on
Federal reservations. OEO is planning to
spend some $57 million in Fiscal Year
1971 through Indian-controlled grantees.
For over four years, many OEO-funded
programs have operated under the control
of local Indian organizations and the re-
results have been most heartening.
Two Indian tribes—the Salt River
Tribe and the Zuni Tribe—have recently
extended this principle of local control to
virtually all of the programs which the
Bureau of Indian Affairs has traditionally
administered for them. Many Federal of-
ficials, including the Agency Superin-
tendent, have been replaced by elected
tribal officers or tribal employees. The
time has now come to build on these ex-
periences and to extend local Indian con-
trol—at a rate and to the degree that the
Indians themselves establish.

3. Restoring the Sacred Lands Near Blue
Lake

No government policy toward Indians
can be fully effective unless there is a rela-
tionship of trust and confidence between
the Federal government and the Indian
people. Such a relationship cannot be
completed overnight; it is inevitably the
product of a long series of words and ac-
tions. But we can contribute significantly
to such a relationship by responding to
just grievances which are especially im-
portant to the Indian people.

One such grievance concerns the sacred
Indian lands at and near Blue Lake in
New Mexico. From the fourteenth cen-
tury, the Taos Pueblo Indians used these
areas for religious and tribal purposes. In
1906, however, the United States Govern-
ment appropriated these lands for the
creation of a national forest. According to
a recent determination of the Indian
Claims Commission, the government
"took said lands from petitioner without
compensation."

For 64 years, the Taos Pueblo has been
trying to regain possession of this sacred
lake and watershed area in order to pre-
serve it in its natural condition and limit
its non-Indian use. The Taos Indians
consider such action essential to the
protection and expression of their religious
faith.

The restoration of the Blue Lake lands
to the Taos Pueblo Indians is an issue of
unique and critical importance to Indians
throughout the country. I therefore take
this opportunity wholeheartedly to en-
dorse legislation which would restore 48,-
000 acres of sacred land to the Taos
Pueblo people, with the statutory promise
that they would be able to use these lands
for traditional purposes and that except
for such uses the lands would remain for-
ever wild.

With the addition of some perfecting
amendments, legislation now pending in
the Congress would properly achieve this
goal. That legislation (H.R. 471) should
promptly be amended and enacted. Such
action would stand as an important symbol
of this government's responsiveness to the
just grievances of the American Indians.

4. Indian Education

One of the saddest aspects of Indian
life in the United States is the low quality
of Indian education. Drop-out rates for
Indians are twice the national average
and the average educational level for all
Indians under Federal supervision is less
than six school years. Again, at least a
part of the problem stems from the fact
that the Federal government is trying to
do for Indians what many Indians could do better for themselves.

The Federal government now has responsibility for some 221,000 Indian children of school age. While over 50,000 of these children attend schools which are operated directly by the Bureau of Indian Affairs, only 750 Indian children are enrolled in schools where the responsibility for education has been contracted by the BIA to Indian school boards. Fortunately, this condition is beginning to change. The Ramah Navajo Community of New Mexico and the Rough Rock and Black Water Schools in Arizona are notable examples of schools which have recently been brought under local Indian control. Several other communities are now negotiating for similar arrangements.

Consistent with our policy that the Indian community should have the right to take over the control and operation of federally funded programs, we believe every Indian community wishing to do so should be able to control its own Indian schools. This control would be exercised by school boards selected by Indians and functioning much like other school boards throughout the nation. To assure that this goal is achieved, I am asking the Vice President, acting in his role as Chairman of the National Council on Indian Opportunity, to establish a Special Education Subcommittee of that Council. The members of that Subcommittee should be Indian educators who are selected by the Council's Indian members. The Subcommittee will provide technical assistance to Indian communities wishing to establish school boards, will conduct a nationwide review of the educational status of all Indian school children in whatever schools they may be attending, and will evaluate and report annually on the status of Indian education, including the extent of local control. This Subcommittee will act as a transitional mechanism; its objective should not be self-perpetuation but the actual transfer of Indian education to Indian communities.

We must also take specific action to benefit Indian children in public schools. Some 141,000 Indian children presently attend general public schools near their homes. Fifty-two thousand of these are absorbed by local school districts without special Federal aid. But 89,000 Indian children attend public schools in such high concentrations that the State or local school districts involved are eligible for special Federal assistance under the Johnson-O'Malley Act. In Fiscal Year 1971, the Johnson-O'Malley program will be funded at a level of some $20 million. This Johnson-O'Malley money is designed to help Indian students, but since funds go directly to the school districts, the Indians have little if any influence over the way in which the money is spent. I therefore propose that the Congress amend the Johnson-O'Malley Act so as to authorize the Secretary of the Interior to channel funds under this act directly to Indian tribes and communities. Such a provision would give Indians the ability to help shape the schools which their children attend.

1 Executive Order 11551, dated August 11, 1970, provided for additional Indian members on the National Council on Indian Opportunity. A White House release dated August 31, announcing the appointment of eight new members to the Council, is printed in the Weekly Compilation of Presidential Documents (vol. 6, p. 1132).

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dren attend and, in some instances, to set up new school systems of their own. At the same time, I am directing the Secretary of the Interior to make every effort to ensure that Johnson-O'Malley funds which are presently directed to public school districts are actually spent to improve the education of Indian children in these districts.

5. Economic Development Legislation

Economic deprivation is among the most serious of Indian problems. Unemployment among Indians is ten times the national average; the unemployment rate runs as high as 80 percent on some of the poorest reservations. Eighty percent of reservation Indians have an income which falls below the poverty line; the average annual income for such families is only $1,500. As I said in September of 1968, it is critically important that the Federal government support and encourage efforts which help Indians develop their own economic infrastructure. To that end, I am proposing the "Indian Financing Act of 1970."

This act would do two things:

1. It would broaden the existing Revolving Loan Fund, which loans money for Indian economic development projects. I am asking that the authorization for this fund be increased from approximately $25 million to $75 million.

2. It would provide additional incentives in the form of loan guarantees, loan insurance and interest subsidies to encourage private lenders to loan more money for Indian economic projects. An aggregate amount of $200 million would be authorized for loan guarantee and loan insurance purposes.

I also urge that legislation be enacted which would permit any tribe which chooses to do so to enter into leases of its land for up to 99 years. Indian people now own over 50 million acres of land that are held in trust by the Federal government. In order to compete in attracting investment capital for commercial, industrial and recreational development of these lands, it is essential that the tribes be able to offer long-term leases. Long-term leasing is preferable to selling such property since it enables tribes to preserve the trust ownership of their reservation homelands. But existing law limits the length of time for which many tribes can enter into such leases. Moreover, when long-term leasing is allowed, it has been granted by Congress on a case-by-case basis, a policy which again reflects a deep-rooted pattern of paternalism. The twenty reservations which have already been given authority for long-term leasing have realized important benefits from that privilege and this opportunity should now be extended to all Indian tribes.

Economic planning is another area where our efforts can be significantly improved. The comprehensive economic development plans that have been created by both the Pima-Maricopa and the Zuni Tribes provide outstanding examples of interagency cooperation in fostering Indian economic growth. The Zuni Plan, for example, extends for at least five years and involves a total of $35 million from the Departments of Interior, Housing and Urban Development, and Health, Education and Welfare and from the Office of Economic Opportunity and the Economic Development Administration. I am directing the Secretary of the Interior
to play an active role in coordinating additional projects of this kind.

6. More Money for Indian Health

Despite significant improvements in the past decade and a half, the health of Indian people still lags 20 to 25 years behind that of the general population. The average age at death among Indians is 44 years, about one-third less than the national average. Infant mortality is nearly 50% higher for Indians and Alaska natives than for the population at large: the tuberculosis rate is eight times as high and the suicide rate is twice that of the general population. Many infectious diseases such as trachoma and dysentery that have all but disappeared among other Americans continue to afflict the Indian people.

This Administration is determined that the health status of the first Americans will be improved. In order to initiate expanded efforts in this area, I will request the allocation of an additional $10 million for Indian health programs for the current fiscal year. This strengthened Federal effort will enable us to address ourselves more effectively to those health problems which are particularly important to the Indian community. We understand, for example, that areas of greatest concern to Indians include the prevention and control of alcoholism, the promotion of mental health and the control of middle-ear disease. We hope that the ravages of middle-ear disease—a particularly acute disease among Indians—can be brought under control within five years.

These and other Indian health programs will be most effective if more Indians are involved in running them. Yet—almost unbelievably—we are presently able to identify in this country only 30 physicians and fewer than 400 nurses of Indian descent. To meet this situation, we will expand our efforts to train Indians for health careers.

7. Helping Urban Indians

Our new census will probably show that a larger proportion of America’s Indians are living off the reservation than ever before in our history. Some authorities even estimate that more Indians are living in cities and towns than are remaining on the reservation. Of those American Indians who are now dwelling in urban areas, approximately three-fourths are living in poverty.

The Bureau of Indian Affairs is organized to serve the 462,000 reservation Indians. The BIA’s responsibility does not extend to Indians who have left the reservation, but this point is not always clearly understood. As a result of this misconception, Indians living in urban areas have often lost out on the opportunity to participate in other programs designed for disadvantaged groups. As a first step toward helping the urban Indians, I am instructing appropriate officials to do all they can to ensure that this misunderstanding is corrected.

But misunderstandings are not the most important problem confronting urban Indians. The biggest barrier faced by those Federal, State and local programs which are trying to serve urban Indians is the difficulty of locating and identifying them. Lost in the anonymity of the city, often cut off from family and friends, many urban Indians are slow to establish new community ties. Many drift from neighborhood to neighborhood; many shuttle back and forth between reserva-
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tions and urban areas. Language and cultural differences compound these problems. As a result, Federal, State and local programs which are designed to help such persons often miss this most deprived and least understood segment of the urban poverty population.

This Administration is already taking steps which will help remedy this situation. In a joint effort, the Office of Economic Opportunity and the Department of Health, Education and Welfare will expand support to a total of seven urban Indian centers in major cities which will act as links between existing Federal, State and local service programs and the urban Indians. The Departments of Labor, Housing and Urban Development and Commerce have pledged to cooperate with such experimental urban centers and the Bureau of Indian Affairs has expressed its willingness to contract with these centers for the performance of relocation services which assist reservation Indians in their transition to urban employment.

These efforts represent an important beginning in recognizing and alleviating the severe problems faced by urban Indians. We hope to learn a great deal from these projects and to expand our efforts as rapidly as possible. I am directing the Office of Economic Opportunity to lead these efforts.

8. Indian Trust Counsel Authority

The United States Government acts as a legal trustee for the land and water rights of American Indians. These rights are often of critical economic importance to the Indian people; frequently they are also the subject of extensive legal dispute. In many of these legal confrontations, the Federal government is faced with an inherent conflict of interest. The Secretary of the Interior and the Attorney General must at the same time advance both the national interest in the use of land and water rights and the private interests of Indians in land which the government holds as trustee.

Every trustee has a legal obligation to advance the interests of the beneficiaries of the trust without reservation and with the highest degree of diligence and skill. Under present conditions, it is often difficult for the Department of the Interior and the Department of Justice to fulfill this obligation. No self-respecting law firm would ever allow itself to represent two opposing clients in one dispute; yet the Federal government has frequently found itself in precisely that position. There is considerable evidence that the Indians are the losers when such situations arise. More than that, the credibility of the Federal government is damaged whenever it appears that such a conflict of interest exists.

In order to correct this situation, I am calling on the Congress to establish an Indian Trust Counsel Authority to assure independent legal representation for the Indians' natural resource rights. This Authority would be governed by a three-man board of directors, appointed by the President with the advice and consent of the Senate. At least two of the board members would be Indian. The chief legal officer of the Authority would be designated as the Indian Trust Counsel.

The Indian Trust Counsel Authority would be independent of the Departments of the Interior and Justice and would be expressly empowered to bring suit in the name of the United States in its trustee capacity. The United States would waive
its sovereign immunity from suit in connection with litigation involving the Authority.

9. Assistant Secretary for Indian and Territorial Affairs

To help guide the implementation of a new national policy concerning American Indians, I am recommending to the Congress the establishment of a new position in the Department of the Interior—Assistant Secretary for Indian and Territorial Affairs. At present, the Commissioner of Indian Affairs reports to the Secretary of the Interior through the Assistant Secretary for Public Land Management—an officer who has many responsibilities in the natural resources area which compete with his concern for Indians. A new Assistant Secretary for Indian and Territorial Affairs would have only one concern—the Indian and territorial peoples, their land, and their progress and well-being. Secretary Hickel and I both believe this new position represents an elevation of Indian affairs to their proper role within the Department of the Interior and we urge Congress to act favorably on this proposal.

Continuing Programs

Many of the new programs which are outlined in this message have grown out of this Administration's experience with other Indian projects that have been initiated or expanded during the last 17 months.

The Office of Economic Opportunity has been particularly active in the development of new and experimental efforts. OEO's Fiscal Year 1971 budget request for Indian-related activities is up 18 percent from 1969 spending. In the last year alone—to mention just two examples—OEO doubled its funds for Indian economic development and tripled its expenditures for alcoholism and recovery programs. In areas such as housing and home improvement, health care, emergency food, legal services and education, OEO programs have been significantly expanded. As I said in my recent speech on the economy, I hope that the Congress will support this valuable work by appropriating the full amount requested for the Economic Opportunity Act.

The Bureau of Indian Affairs has already begun to implement our policy of contracting with local Indians for the operation of government programs. As I have noted, the Salt River Tribe and the Zuni Tribe have taken over the bulk of Federal services; other projects ranging from job training centers to high school counseling programs have been contracted out to Indian groups on an individual basis in many areas of the country.

Economic development has also been stepped up. Of 195 commercial and industrial enterprises which have been established in Indian areas with BIA assistance, 71 have come into operation within the last two years. These enterprises provide jobs for more than 6,000 Indians and are expected to employ substantially more when full capacity is reached. A number of these businesses are now owned by Indians and many others are managed by them. To further increase individual Indian ownership, the BIA has this month initiated the Indian Business Development Fund which provides equity capital to Indians who go into business in reservation areas.

Since late 1967, the Economic Development Administration has approved ap-
proximately $80 million in projects on Indian reservations, including nearly $60 million in public works projects. The impact of such activities can be tremendous; on the Gila River Reservation in Arizona, for example, economic development projects over the last three years have helped to lower the unemployment rate from 56 to 18 percent, increase the median family income by 150 percent and cut the welfare rate by 50 percent.

There has been additional progress on many other fronts since January of 1969. New "Indian Desks" have been created in each of the human resource departments of the Federal government to help coordinate and accelerate Indian programs. We have supported an increase in funding of $4 million for the Navajo Irrigation Project. Housing efforts have picked up substantially; a new Indian Police Academy has been set up; Indian education efforts have been expanded—including an increase of $848,000 in scholarships for Indian college students and the establishment of the Navajo Community College, the first college in America planned, developed and operated by and for Indians. Altogether, obligatory authority for Indian programs run by the Federal Government has increased from a little over $598 million in Fiscal Year 1970 to almost $626 million in Fiscal Year 1971.

Finally, I would mention the impact on the Indian population of the series of welfare reform proposals I have sent to the Congress. Because of the high rate of unemployment and underemployment among Indians, there is probably no other group in the country that would be helped as directly and as substantially by programs such as the new Family Assistance Plan and the proposed Family Health Insurance Plan. It is estimated, for example, that more than half of all Indian families would be eligible for Family Assistance benefits and the enactment of this legislation is therefore of critical importance to the American Indian.

This Administration has broken a good deal of new ground with respect to Indian problems in the last 17 months. We have learned many things and as a result we have been able to formulate a new approach to Indian affairs. Throughout this entire process, we have regularly consulted the opinions of the Indian people and their views have played a major role in the formulation of Federal policy.

As we move ahead in this important work, it is essential that the Indian people continue to lead the way by participating in policy development to the greatest possible degree. In order to facilitate such participation, I am asking the Indian members of the National Council on Indian Opportunity to sponsor field hearings throughout the nation in order to establish a continuing dialogue between the Executive branch of government and the Indian population of our country. I have asked the Vice President to see that the first round of field hearings are completed before October.

The recommendations of this Administration represent an historic step forward in Indian policy. We are proposing to break sharply with past approaches to Indian problems. In place of a long series of piecemeal reforms, we suggest a new and coherent strategy. In place of policies which simply call for more spending, we suggest policies which call for wiser spending. In place of policies which oscillate between the deadly extremes of forced termination and constant paternalism, we
suggest a policy in which the Federal government and the Indian community play complementary roles.

But most importantly, we have turned from the question of whether the Federal government has a responsibility to Indians to the question of how that responsibility can best be fulfilled. We have concluded that the Indians will get better programs and that public monies will be more effectively expended if the people who are most affected by these programs are responsible for operating them.

The Indians of America need Federal assistance—this much has long been clear. What has not always been clear, however, is that the Federal government needs Indian energies and Indian leadership. Its assistance is to be effective in improving the conditions of Indian life if a new and balanced relationship between the United States government and the first Americans that is at the heart of our approach to Indian problems. And it is why we now approach these problems with new confidence that they will successfully be overcome.

RICHARD NIXON
The White House
July 8, 1970
APPENDIX B

Indian Self-Determination and Education Assistance Act
1975
§ 450a. Congressional declaration of policy

(a) The Congress hereby recognizes the obligation of the United States to respond to the strong expression of the Indian people for self-determination by assuring maximum Indian participation in the direction of educational as well as other Federal services to Indian communities so as to render such services more responsive to the needs and desires of those communities.

(b) The Congress declares its commitment to the maintenance of the Federal Government's unique and continuing relationship with and responsibility to the Indian people through the establishment of a meaningful Indian self-determination policy which will permit an orderly transition from Federal domination of programs for and services to Indians to effective and meaningful participation by the Indian people in the planning, conduct, and administration of those programs and services.

(c) The Congress declares that a major national goal of the United States is to provide the quantity and quality of educational services and opportunities which will permit Indian children to compete and excel in the life areas of their choice, and to achieve the measure of self-determination essential to their social and economic well-being.


Codification

This section was not enacted as part of title I of Pub. L. 93-638, which comprises this subchapter.

§ 450b. Definitions

For the purposes of this Act, the term—

(a) "Indian" means a person who is a member of an Indian tribe;

(b) "Indian tribe" means any Indian tribe, band, nation, or other organized group or community, including any Alaska Native village or regional or village corporation as defined in or established pursuant to the Alaska Native Claims Settlement Act (43 U.S.C. 1601 et seq.) which is recognized as eligible for the special programs and services provided by the United States to Indians because of their status as Indians;

(c) "Tribal organization" means the recognized governing body of any Indian tribe; any legally established organization of Indians which is controlled, sanctioned, or chartered by such governing body or which is democratically elected by the adult members of the Indian community to be served by such organization and which includes the maximum participation of Indians in all phases of its activities: Provided, That in any case where a contract is let or grant made to an organization to perform services benefiting more than one Indian tribe, the approval of each such Indian tribe shall be a prerequisite to the letting or making of such contract or grant;

(d) "Secretary", unless otherwise designated, means the Secretary of the Interior;

(?) "State education agency" means the State board of education or other agency or

1So in original. Section was enacted without a par.
§ 450c Reporting and audit requirements for recipients of Federal financial assistance

(a) Maintenance of records

Each recipient of Federal financial assistance from the Secretary of Interior or the Secretary of Health, Education, and Welfare, under this Act, shall keep such records as the appropriate Secretary shall prescribe, including records which fully disclose the amount and disposition by such recipient of the proceeds of such assistance, the cost of the project or undertaking in connection with which such assistance is given or used, the amount of that portion of the project or undertaking supplied by other sources, and such other records as will facilitate an effective audit.

(b) Access to books, documents, papers, and records for audit and examination by Comptroller General, etc.

The Comptroller General and the appropriate Secretary, or any of their duly authorized representatives, shall, until the expiration of three years after completion of the project or undertaking referred to in the preceding subsection of this section, have access (for the purpose of audit and examination) to any books, documents, papers, and records of such recipient which in the opinion of the Comptroller General or the Appropriate Secretary may be related or pertinent to the grants, contracts, subcontracts, subgrants, or other arrangements referred to in the preceding subsection.

(c) Availability by recipient of required reports and information to Indian People served or represented

Each recipient of Federal financial assistance referred to in subsection (a) of this section shall make such reports and information available to the Indian people served or represented by such recipient as and in a manner determined to be adequate by the appropriate Secretary.
(b) Any contract, subcontract, grant, or subgrant pursuant to this Act, sections 452 to 457 of this title, or any other Act authorizing Federal contracts with or grants to Indian organizations, or for the benefit of Indians, shall require that to the greatest extent feasible—
(1) preferences and opportunities for training and employment in connection with the administration of such contracts or grants shall be given to Indians; and
(2) preference in the award of subcontracts and subgrants in connection with the administration of such contracts or grants shall be given to Indian organizations and to Indian-owned economic enterprises as defined in section 1452 of this title.


References in Text

This Act, referred to in text, is the Indian Self-Determination and Education Assistance Act, which is Pub. L. 93-838, Jan. 4, 1975, 88 Stat. 2203. For complete classification of this Act to the Code, see Short Title note set out under section 450 of this title and Tables volume.

The Davis-Bacon Act of March 3, 1931 (48 Stat. 1444; as amended, referred to in subsec. (a), is act Mar. 3, 1931, ch. 411, 48 Stat. 1494, as amended, which is classified generally to sections 276a to 276a-5 of Title 40, Public Buildings, Property, and Works. For complete classification of this Act to the Code, see Short Title note set out under section 276a of Title 40 and Tables volume.


Reorganization Plan Numbered 14 of 1950, referred to in subsec. (a), is set out in the Appendix to Title 5, Government Organization and Employees.

Codification

This section was not enacted as part of title I of Pub. L. 93-838, which comprises this subchapter.

§ 450g. Contracts by Secretary of the Interior with tribal organizations

(a) Request by tribe for contract by Secretary to plan, conduct and administer education, etc., pursuant to request

The Secretary of the Interior is directed, upon the request of any Indian tribe, to enter into a contract or contracts with any tribal organization of any such Indian tribe to plan, conduct, and administer programs, or portions thereof, provided for in sections 452 to 457 of this title, any other program or portion thereof which the Secretary of the Interior is authorized to administer for the benefit of Indians under sections 13 and 52a of this title, and any Act subsequent thereto: Provided, however, That the Secretary may initially decline to enter into any contract requested by an Indian tribe if he finds that: (1) the service to be rendered to the Indian beneficiaries of the particular program or function to be contracted will not be satisfactory; (2) adequate protection of trust resources is not assured, or (3) the proposed project or function to be contracted for cannot be properly completed or maintained by the tribe or to overcome any of these objections, and (3) provide the tribe with a hearing, under such rules and regulations as he may promulgate, and the opportunity for appeal on the objections raised.

(b) Procedure upon refusal of request to contract
Whenever the Secretary declines to enter into a contract or contracts pursuant to subsection (a) of this section, he shall (1) state his objections in writing to the tribe within sixty days, (2) provide to the extent practicable assistance to the tribe or tribal organization to overcome his stated objections, and (3) provide the tribe with a hearing, under such rules and regulations as he may promulgate, and the opportunity for appeal on the objections raised.

(c) Procurement of liability insurance by tribe as prerequisite to exercise of contracting authority by Secretary; required policy provisions

The Secretary is authorized to require any tribe requesting that he enter into a contract pursuant to the provisions of this subchapter to obtain adequate liability insurance: Provided, however, That each such policy of insurance shall contain a provision that the insurance carrier shall waive any right it may have to raise as a defense the tribe's sovereign immunity from suit, but that such waiver shall extend only to claims the amount and nature of which are within the coverage and limits of the policy and shall not authorize or empower such insurance carrier to waive or otherwise limit the tribe's sovereign immunity outside or beyond the coverage and limits of the policy of insurance.


References in Text

Section 52a of this title, referred to in subsec. (a), as amended, referred to in section 450 of this title, and section 2204b of Title 42, The Public Health and Welfare, and amended section 3371 of Title 5, Government Organization and Employees, section 4782 of Title 42, and section 486 of Title 50, Appendix, War and National Defense. For complete classification of title I to the Code see Short Title note set out under section 450 of this title and Tables volume.

Section Referred To in Other Sections

This section is referred to in sections 450h, 450j, 450m of this title; title 20 section 2303; title 42 section 2204b.

§ 450g. Contracts by Secretary of Health, Education, and Welfare with tribal organizations

(a) Request by tribe for contract by Secretary to implement hospital and health facility functions, authorities, and responsibilities; refusal of request

The Secretary of Health, Education, and Welfare is directed, upon the request of any Indian tribe, to enter into a contract or contracts with any tribal organization of any such Indian tribe to carry out any or all of his functions, authorities, and responsibilities under the Act of
August 5, 1954 (68 Stat. 674), as amended [42 U.S.C. 2901 et seq.]. Provided, however, That the Secretary may initially decline to enter into any contract requested by an Indian tribe if he finds that: (1) the service to be rendered to the Indian beneficiaries of the particular program or function to be contracted for will not be satisfactory; (2) adequate protection of trust resources is not assured; or (3) the proposed project or function to be contracted for cannot be properly completed or maintained by the proposed contract: Provided further, That the Secretary of Health, Education, and Welfare, in arriving at his finding, shall consider whether the tribe or tribal organization would be deficient in performance under the contract with respect to (A) equipment, (B) bookkeeping and accounting procedures, (C) substantive knowledge of the program to be contracted for, (D) community support for the contract, (E) adequately trained personnel, or (F) other necessary components of contract performance.

(b) Procedure upon refusal of request to contract

Whenever the Secretary of Health, Education, and Welfare declines to enter into a contract or contracts pursuant to subsection (a) of this section, he shall (1) state his objections in writing to the tribe within sixty days; (2) provide, to the extent practicable, assistance to the tribe or tribal organization to overcome his stated objections; and (3) provide the tribe with a hearing, under such rules and regulations as he shall promulgate, and the opportunity for appeal on the objections raised.

(c) Procurement of liability insurance by tribe as prerequisite to exercise of contracting authority by Secretary; required policy provisions

The Secretary of Health, Education, and Welfare is authorized to require any tribe requesting that he enter into a contract pursuant to the provisions of this subchapter to obtain adequate liability insurance: Provided, however, That each such policy of insurance shall contain a provision that the insurance carrier shall waive any right it may have to raise as a defense the tribe's sovereign immunity from suit, but that such waiver shall extend only to claims the amount and nature of which are within the coverage and limits of the policy and shall not authorize or empower such insurance carrier to waive or otherwise limit the tribe's sovereign immunity outside or beyond the coverage and limits of the policy of insurance.


References in Text


This subchapter, referred to in subsec. (c), in the original read “this title”, meaning title I of Pub. L. 93–638, which enacted sections 450f to 450n of this title and section 2004b of Title 42, The Public Health and Welfare, amended section 3371 of Title 5, Government Organization and Employees, section 4762 of Title 42, and section 460 of Title 19, Appendix, War and National Defense. For complete classification of title I to the Code, see Short Title note set out under section 450 of this title, and Tables volume.

Section Referred to in Other Sections

This section is referred to in sections 450b, 450m of this title; title 20 section 2303; title 42 sections 2004b.

§ 450h. Grants to tribal organizations or tribes

(a) Request by tribe for contract or grant by Secretary of the Interior for improving, etc. tribal governmental, contracting, and program planning activities

The Secretary of the Interior is authorized, upon the request of any Indian tribe from funds appropriated for the benefit of Indians pursuant to sections 13 and 52a of this title and any Act subsequent thereto, to contract with or make a grant to any tribal organization for—

(1) the strengthening or improvement of tribal government (including, but not limited to, the development, improvement, and administration of planning, financial management, or merit personnel systems; the improvement of tribally funded programs or activities; or the development, construction, improvement, maintenance, preservation, or operation of tribal facilities or resources);

(2) the planning, training, evaluation of other activities designed to improve the capacity of a tribal organization to enter into a contract or contracts pursuant to section 450 of this title and the additional costs associated with the initial years of operation under such a contract or contracts;

(3) the acquisition of land in connection with items (1) and (2) above: Provided, That in the case of land within reservation boundaries or which adjoins on at least two sides lands held in trust by the United States for the tribe or for individual Indians, the Secretary of Interior may (upon request of the tribe) acquire such land in trust for the tribe or

(4) the planning, designing, monitoring, evaluating of Federal programs serving the tribe.

(b) Grants by Secretary of Health, Education, and Welfare for development, maintenance, etc. of health facilities or services and improvement of contract capabilities implementing hospital and health facility functions

The Secretary of Health, Education, and Welfare may, in accordance with regulations adopted pursuant to section 450k of this title, make grants to any Indian tribe or tribal organization for—

(1) the development, construction, operation, provision, or maintenance of adequate health facilities or services, including the training of personnel for such work, from funds appropriated to the Indian Health Service for Indian health services or Indian health facilities; or

(2) planning, training, evaluation of other activities designed to improve the capacity of a tribal organization to enter into a contract or contracts pursuant to section 450g of this title.

(c) Use as matching shares for other similar Federal grant programs

The provisions of any other Act notwith standing, any funds made available to a tribe.
organization under grants pursuant to this section may be used as matching shares for any other Federal grant programs which contribute to the purposes for which grants under this section are made.


References in Text
Section 85a of this title, referred to in subsec. (a), was repealed by Pub. L. 92-310, title II, § 220(e)(2), June 8, 1972, 86 Stat. 208.

Section referred to in Other Sections
This section is referred to in sections 450j, 450m of this title; title 20 section 2303; title 42 section 2004b.

§ 4501. Retention of Federal employee coverage, rights and benefits by employees of tribal organizations

(a) Eligible employees; Federal employee programs subject to retention

Notwithstanding any other law, executive order, or administrative regulation, an employee serving under an appointment not limited to one year or less who leaves Federal employment to be employed by a tribal organization on or before December 31, 1985, or for the period during which coverage, rights, and benefits for the period of employment with the tribal organization are currently deposited in the Employee’s Health Benefit Fund (section 8909 of title 5); and the period during which coverage, rights, and benefits are retained under this paragraph is deemed service as an employee under chapter 89 of title 5.

(b) Deposit by tribal organization of employee deductions and agency contributions in appropriate funds

During the period an employee is entitled to the coverage, rights, and benefits pursuant to the preceding subsection, the tribal organization employing such employee shall deposit in the appropriate funds the employee deductions and agency contributions required by paragraphs (2), (3), and (4) of such preceding subsection.

(c) Election for retention by employee and tribal organization before date of employment by tribal organization; transfer of employee to another tribal organization

An employee who is employed by a tribal organization under subsection (a) of this section and such tribal organization shall make the election to retain the coverage, rights, and benefits in paragraphs (1), (2), (3), and (4) of such subsection (a) before the date of his employment by a tribal organization. An employee who is employed by a tribal organization under subsection (a) of this section shall continue to be entitled to the benefits of such subsection if he is employed by another tribal organization to perform service in activities of the type described in such subsection.

(d) Employee

For the purposes of subsections (a), (b), and (c) of this section, the term “employee” means an employee as defined in section 2105 of title 5.

(e) Promulgation of implementation regulations by President

The President may prescribe regulations necessary to carry out the provisions of subsections (a), (b), (c), and (d) of this section to protect and assure the compensation, retirement, insurance, leave, reemployment rights, and such other similar civil service employment rights as he finds appropriate.
§ 450j  TITLE 25—INDIANS

(f) Additional employee employment rights

Anything in sections 205 and 207 of title 18 to the contrary notwithstanding, officers and employees of the United States assigned to an Indian tribe as authorized under section 3372 of title 5, or section 48 of this title and former officers and employees of the United States employed by Indian tribes may act as agents or attorneys for or appear on behalf of such tribes in connection with any matter pending before any department, agency, court, or commission, including any matter in which the United States is a party or has a direct and substantial interest: Provided, That each such officer or employee or former officer or employee must advise in writing the head of the department, agency, court, or commission with which he is dealing or appearing on behalf of any personal and substantial involvement, he may have had as an officer or employee of the United States in connection with the matter involved.

(Pub. L. 93-638, title I, § 105(e)-(f), Jan. 4, 1975, 88 Stat. 2209.)

Codification

Section is comprised of subsecs. (e) to (f) of section 105 of Pub. L. 93-638, which for purposes of classification have been redesignated as subsecs. (a) to (f), respectively. Subsecs. (a) to (d) of Pub. L. 93-638 are classified to section 3371 of Title 5, Government Organization and Employees, section 2004b of Title 42, The Public Health and Welfare, section 485 of Title 50, Appendix, War and National Defense, and section 4702 of title 42, respectively.

EX. ORD. NO. 11899, PROVIDING FOR PROTECTION OF CERTAIN CIVIL SERVICE EMPLOYMENTS OF FEDERAL PERSONNEL WHO LEAVE FEDERAL EMPLOYMENT TO BE EMPLOYED BY TRIBAL ORGANIZATIONS

EX. Ord. No. 11899, Jan. 26, 1976, 41 F.R. 3489, provides:

By virtue of the authority vested in me by section 105(f) of the Indian Self-Determination and Education Assistance Act (88 Stat. 2210, 25 U.S.C. 450j(f)), (subsec. (e) of this section) section 3371 of title 5 of the United States Code, section 301 of title 5 of the United States Code, and as President of the United States of America, it is hereby ordered as follows:

Section 1. The United States Civil Service Commission is hereby designated and empowered to exercise, without approval, ratification, or other action by the President, but after consultation with the Department of the Interior and the Department of Health, Education, and Welfare, the authority vested in the President by section 105(f) of the Indian Self-Determination and Education Assistance Act (subsec. (e) of this section) (hereinafter referred to as the Act), to issue regulations necessary to carry out the provisions of sub sections (e)(2), (e)(3), (e)(4), (f), (g) and (h) of section 105 of the act (subsec. (a)(2), (3), (4), (b), (c), and (d) of this section), to carry out the provisions of subsection (e)(1) of section 105 of the act (subsec. (a)(1) of this section) pertains to section 819 of title 5 of the United States Code, and to protect and assure any other civil service employment rights which it finds appropriate.

Sec. 2. The United States Civil Service Commission shall, after consultation with the Department of the Interior and the Department of Health, Education, and Welfare, issue regulations, as it deems appropriate, providing for the establishment, granting, and exercise of reemployment rights for employees who leave Federal employment for employment by an Indian tribal organization under provisions of the act.

Sec. 3. The Secretary of Labor is hereby designated and empowered to exercise, without approval, ratification, or other action by the President, the authority vested in the President by section 105(e) of the act (subsec. (e) of this section) to issue regulations necessary to carry out the provisions of section 105(e)(1) of the act (subsec. (a)(1) of this section), except as provided in section 1 of this order.

Gerald R. Ford

SECTION REFERRED TO IN OTHER SECTIONS

This section is referred to in title 20 section 2303.

§ 450l. Contract or grant provisions and administration

(a) Applicability of Federal contracting laws and regulations; waiver of requirements

Contracts with tribal organizations pursuant to sections 450f and 450g of this title shall be in accordance with all Federal contracting laws and regulations except that, in the discretion of the appropriate Secretary, such contracts may be negotiated without advertising and need not conform with the provisions of sections 270a to 270d of title 40: Provided, That the appropriate Secretary may waive any provisions of such contracting laws or regulations which the Secretary determines are not appropriate for the purposes of the contract involved or inconsistent with the provisions of this Act.

(b) Payments; transfer of funds by Treasury for reimbursement by tribal organization; accountability; for interest accrued prior to disbursement

Payments of any grants or under any contracts pursuant to section 450f, 450g, or 450h of this title may be made in advance or by way of reimbursement and in such installments and on such conditions as the appropriate Secretary deems necessary to carry out the purposes of this subchapter. The transfer of funds shall be scheduled consistent with program requirements and applicable Treasury regulations, so as to minimize the time elapsing between the transfer of such funds from the United States Treasury and the disbursement thereof by the tribal organization, whether such disbursement occurs prior to or subsequent to such transfer of funds. Tribal organizations shall not be held accountable for interest earned on such funds pending their disbursement by such organization.

(c) Term of requested contracts; annual renegotiation

Any contract requested by a tribe pursuant to sections 450f and 450g of this title shall be for a term not to exceed three years: Provided, the appropriate Secretary determines that a longer term would be advisable: Provided, That such term may not exceed three years and shall be subject to the availability of appropriations: Provided further, That the amounts of such contracts may be renegotiated annually to reflect factors including but not limited to cost increases beyond the control of a tribal organization.

(d) Revision or amendment of provisions at request or with consent of tribal organization; effective date for retrocession of contract

Notwithstanding any provision of law to the contrary, the appropriate Secretary may at the request of or in consultation with the tribe, revise or amend any contract or grant made by him pursuant to section 450f, 450g, or 450h of this title with such organization as necessary to
carry out the purposes of this subchapter: Provided, however, That whenever an Indian tribe requests retrocession of the appropriate Secretary for any contract entered into pursuant to this Act, such retrocession shall become effective upon a date specified by the appropriate Secretary not more than one hundred and twenty days from the date of the request by the tribe or at such later date as may be mutually agreed to by the appropriate Secretary and the tribe.

(e) Implementation by tribal organization with existing school buildings, hospitals, and facilities and equipment and other government owned personal property

In connection with any contract or grant made pursuant to section 450f, 450g, or 450h of this title, the appropriate Secretary may permit a tribal organization to utilize, in carrying out such contract or grant, existing school buildings, hospitals, and other facilities and all equipment therein or appertaining thereto and other personal property owned by the Government within his jurisdiction under such terms and conditions as may be agreed upon for their use and maintenance.

(f) Performance of personal services

The contracts authorized under sections 450f and 450g of this title and grants pursuant to section 450h of this title may include provisions for the performance of personal services which would otherwise be performed by Federal employees including, but in no way limited to, functions such as determination of eligibility of applicants for assistance, benefits, or services, and the extent or amount of such assistance, benefits, or services to be provided and the provisions of such assistance, benefits, or services, all in accordance with the terms of the contract or grant and applicable rules and regulations of the appropriate Secretary: Provided, That the Secretary shall not make any contract which would impair his ability to discharge his trust responsibilities to any Indian tribe or individuals.

(g) Fair and uniform provision by tribal organization of services and assistance to covered Indians

Contracts and grants with tribal organizations pursuant to sections 450f, 450g, and 450h of this title and the rules and regulations adopted by the Secretaries of the Interior and Health, Education, and Welfare pursuant to section 450k of this title shall include provisions to assure the fair and uniform provision by such tribal organizations of the services and assistance they provide to Indians under such contracts and grants.

(h) Minimum amount of contracts

The amount of funds provided under the terms of contracts entered into pursuant to sections 450f and 450g of this title shall not be less than the appropriate Secretary would have otherwise provided for his direct operation of the programs or portions thereof for the period covered by the contract: Provided, That any savings in operation under such contracts shall be utilized to provide additional services or benefits under the contract.

1So in original. Probably should read "additional".
§ 4501  TITLE 25—INDIANS

United States Senate and House of Representatives and shall, to the extent practicable, consult with appropriate national or regional Indian organizations and shall publish any proposed revisions in the Federal Register not less than sixty days prior to the effective date of such rules and regulations in order to provide adequate notice to, and receive comments from, other interested parties.


REFERENCES IN TEXT

This subchapter, referred to in subsections (a), (b)(1), (4), in the original read "this title", meaning title I of Pub. L. 93-638, which enacted sections 450f to 450n of this title and section 2004b of Title 42, The Public Health and Welfare, and amended section 3371 of Title 5, Government Organization and Employees, section 4783 of Title 42, and section 456 of Title 50, Appendix, War and National Defense. For complete classification of title I to the Code, see Short Title note set out under section 450 of this title and Tables volume.

CHANGE OF NAME

The Committee on Interior and Insular Affairs of the Senate was abolished and replaced by the Committee on Energy and Natural Resources of the Senate, Effective Feb. 11, 1977. See Rule XXV of the Standing Rules of the Senate, as amended by Senate Resolution 4 (popularly cited as the "Committee System Reorganization Amendments of 1977"), approved Feb. 4, 1977.

SECTION REFERRED TO IN OTHER SECTIONS

This section is referred to in sections 450h, 450i of this title; title 20 section 2303.

§ 4502. Report by tribe requesting contract or grant; contents

For each fiscal year during which an Indian tribal organization receives or expends funds pursuant to a contract or grant under this subchapter, the Indian tribe which requested such contract or grant shall submit to the appropriate Secretary a report including, but not limited to, an accounting of the amounts and purposes for which Federal funds were expended, information on the conduct of the program or service involved, and such other information as the appropriate Secretary may request.


REFERENCES IN TEXT

This subchapter, referred to in text, in the original read "this title", meaning title I of Pub. L. 93-638, which enacted sections 450f to 450n of this title and section 2004b of Title 42, The Public Health and Welfare, and amended section 3371 of Title 5, Government Organization and Employees, section 4783 of Title 42, and section 456 of Title 50, Appendix, War and National Defense. For complete classification of title I to the Code, see Short Title note set out under section 450 of this title and Tables volume.

SECTION REFERRED TO IN OTHER SECTIONS

This section is referred to in title 20 section 2303.

§ 450m. Rescission of contract or grant and assumption of control of program, etc.; authority; grounds; procedure; correction of violation as prerequisite to new contract or grant agreement; construction with occupational safety and health requirements

Each contract or grant agreement entered into pursuant to sections 450f, 450g, and 450h of this title shall provide that in any case where the appropriate Secretary determines that the tribal organization's performance under such contract or grant agreement involves (1) the violation of the rights or endangerment of the health, safety, or welfare of any person; or (2) gross negligence or mismanagement in the handling or use of funds provided to the tribal organization pursuant to such contract or grant agreement, such Secretary may, under regulations prescribed by him and after providing notice and hearing to such tribal organization, rescind such contract or grant agreement and assume or resume control or operation of the program, activity, or service involved if he determines that the tribal organization has not taken corrective action as prescribed by him. Provided, That the appropriate Secretary may, upon notice to a tribal organization, immediately rescind a contract or grant and resume control or operation of a program, activity, or service if he finds that there is an immediate threat to safety and, in such cases, he shall hold a hearing on such action within ten days thereof. Such Secretary may decline to enter into a new contract or grant agreement and retain control of such program, activity, or service until such time as he is satisfied that the violations of rights or endangerment of health, safety, or welfare which necessitated the rescission has been corrected. Nothing in this section shall be construed as contravening the Occupational Safety and Health Act of 1970, as amended (29 U.S.C. 651 et seq.).


REFERENCES IN TEXT


SECTION REFERRED TO IN OTHER SECTIONS

This section is referred to in title 20 section 2303.

§ 450n. Sovereign immunity and trusteeship rights unaffected

Nothing in this Act shall be construed as—
1. affecting, modifying, diminishing, or otherwise impairing the sovereign immunity from suit enjoyed by an Indian tribe; or
2. authorizing or requiring the termination of any existing trust responsibility of the United States with respect to the Indian people.

APPENDIX C

Arizona Johnson-O'Malley State Educational Plan
1977-1978
PURPOSE

A. The philosophy of Indian Education in the state of Arizona for the intent and purposes of the 1977-1978 Arizona Johnson-O'Hallacy State Educational Plan and such other programs or services created for the benefit of Indian children shall be the assurance of quantity and quality educational opportunities of all Indian children and to maintain the cultural integrity of Indian tribes through the maximization of parental, tribal, and teacher involvement in the development of said opportunities for Indian youth.

B. To provide a comprehensive educational plan for the 1977-1978 school year to assure programmatic and fiscal accountability in (1) supplemental programs and special services, (2) parental participation, (3) operational expenditures, and (4) administrative management to meet the specialized and unique educational needs of Indian youth.

C. To prescribe the procedures by which contract funds may be programmed to eligible public school districts participating in the Johnson-O'Malley Program and educating eligible Indian children, or, to one or more Arizona Indian tribes under the provisions of the Intergovernmental Agreement, or Indian corporations pursuant to P.L.93-638.

D. To provide and foster the intent of the Congress of the United States pursuant to the Indian Self-Determination and Education Assistance Act of 1975, P.L.93-638:

"The Congress declares that a major national goal of the United States is to provide the quantity and quality of educational services and opportunities which will permit Indian children to complete and excel in the life areas of their choice, and to achieve the measure of self-determination essential to their social and economic well-being."

E. To provide educational benefits for Indian youth in support of the state educational requirements, or such other educational programs and services required by federal or state laws, and to provide training and employment opportunities for Indian youth and the affected Indian communities.

GOALS

A. To increase academic and cultural knowledge of Indian youth through the development of supplementary programs based upon local assessments and goals.

B. To increase student self-awareness in educational programs and services available or planned through special interest projects created under this Plan.
C. To increase parental participation within the local education agency through the programs created under this Plan and such other services made available in the Arizona Department of Education.

D. To reduce the percentua of Indian youth dropouts from public schools through the specialized programs created under this Plan.

E. To develop proficiency of Indian youth in the language and communications skills.

POLICIES

A. The provisions of the 1977-1978 Arizona Johnson-O'Halley State Educational Plan shall be executed in accordance with (1) state laws applicable to the education of all children, (2) secretarial policies, and (3) bona fide contracts pursuant to P.L.93-638. The distribution of contract funds will be made in support of the programs and services of this Plan to eligible applicants pursuant to 25 CFR 273.11 and ARS 11-951.

B. All commitments and distributions of contract funds under this Plan are subject to funds being made available to the Bureau of Indian Affairs and shall be expended for the benefit of eligible Indian children as approved on a project basis with separate fiscal accountability. It shall be required that the approved expenditures of the Indian Education Committees in the performance of their duties under this Plan shall be for the benefit of eligible Indian children. All applicants shall submit an application or resolution to participate in the Johnson-O'Malley Program as provided by this Plan and subject to available funds for supplementary or operational programs.

C. Appropriations authorized under Johnson-O'Malley Act of 1934, as amended, shall supplement, not supplant, state and local funds; use of said funds shall not result in a decrease of state, local, or federal funds, and that such other sources must be used to provide comparable services to non-Indian and Indian students prior to the use of Johnson-O'Malley funds; in no instance shall these funds be used as payment for capital outlay or debt retirement expenses (except where such capital costs are allowable for such equipment necessary for implementation of the project and/or approved by the Phoenix Area Office, contracting office, or its authorized representative).

D. Each applicant shall prepare, maintain, and certify the eligible Indian student enrollment to be served. A copy of such certification, together with the names, tribal affiliation, age, and grade level of the individual students shall be maintained at the local district or tribal office. A letter of certification of the total eligible Indian enrollment at the close of the second school month shall be submitted to the Division of Indian Education.

E. Funds will be distributed based on the estimated eligible Indian student enrollment to be served and may be subject to such provisions for adjustment of funds to the actual number of children
being served in the last quarter of the school year.

F. In the absence of federal regulations, the State Board of Education shall determine the purpose and methods of expenditure and shall be the chief educational authority for the administration and supervision of the expenditure of federal appropriations.

G. This Plan may be amended by the mutual consent and approval of the signed parties as a result of changes in either state or federal law or regulations applicable to P.L.73-167 and financial aid for public instruction. Any program or project under this Plan may be revised or amended as deemed necessary to carry out the purposes of the program or project. However, no program approved by the Indian Education Committee shall be altered from the time of its original approval to the end of the contract period without the written approval of the Committee.

H. Arizona Indian tribes and Indian corporations within the administrative jurisdiction of the Phoenix Area Office, Bureau of Indian Affairs, may participate and receive assistance or services under the provisions of this Plan pursuant to the Intergovernmental Agreement for educational purposes consistent with requirements of CFR Part 273 and 41 CFR Part 1.

I. All supplementary programs or projects and applicable sub-contracts or Intergovernmental Agreements shall provide an opportunity and consideration for the employment and training of members of the affected Indian community. This provision may be waived by the local Indian Education Committee, provided that all programs or projects authorized under this Plan, shall utilize the best available talents and resources from the Indian communities; said waiver shall be recorded in the official minutes of the affected committee(s).

J. Unused funds for operational or supplemental programs/projects may be carried forward to the succeeding fiscal year's program, or as a credit to the subsequent year's program as approved by the Division of Indian Education and upon the written request of the Indian Education Committee; however, all funds not expended, obligated, or used for the purposes of this Plan, or, unlawfully expended shall be returned to the Division of Indian Education.

K. Budgets for operational and supplementary programs/projects may be adjusted within the contract period to an amount which will be not more than 10 percent of an increase or decrease within a line item. Adjustments in excess of 10 percent shall be first approved by the Indian Education Committee and the Division of Indian Education.

L. All supplementary programs shall require the establishment of a local Indian Education Committee composed of parents of Indian children being served, where applicable, Indian high school students, and exercise all authorities granted thereto by the Indian Self-Determination and Education Assistance Act P.L.93-638. Said
Committee shall be nominated or selected, and served by procedures determined by the Indian community affected or as delineated in the constitution and bylaws of each committee. All proposals shall require the maximum and continuing parental participation in the planning, development, approval or disapproval, and implementation of all programs established under this Plan. All amendments to programs pursuant to this Plan shall require the prior approval of the appropriate Indian Education Committee.

H. Where a local school board is NOT COMPOSED of a majority of Indian people, the parents of Indian children enrolled shall establish a local Indian Education Committee from their members and shall have such authorities granted thereto by 25 CFR Part 273.16 and in further compliance with such federal, state, and local laws or regulations applicable to federal assistance for educational purposes.

N. Whenever a local Indian Committee or Committees established pursuant to Section 305 of the Act of June 23, 1972 (Title IV P.L.92-318) or an Indian Advisory School Board(s) established pursuant to P.L.93-638, January 4, 1975, exists in such school district, or Indian community, such committee or board may, in the discretion of the affected district or tribal governing body or bodies, be utilized as the Indian Education Committee.

O. For purposes of this Plan, where the elected public school boards of trustees are composed of a MAJORITY of Indian people, said board may serve as the local Indian Education Committee, provided that such shall not limit the continuing participation of parents of Indian children being served and members of the Indian Committee affected. In such instances, the elected public school board of trustees shall establish a subcommittee for supplementary programs to be composed of parents of children being served, and exercise such duties and functions consistent with the recipient agency.

P. Where funds are distributed to a public school district, Arizona Indian Tribe (pursuant to an Intergovernmental Agreement,) or, to an Indian corporation pursuant to this Plan, the establishment of an Indian Education Committee shall be required and consistent with such administrative/fiscal policies and procedures determined by the tribal governing body or bodies. The affected public school board of trustees or governing bodies shall not delegate away their authority as the prime applicant in receipt and fiscal disposition of federal appropriations for educational purposes.

Q. Whenever an Indian Education Committee, established under the provisions of this Plan is confronted by an impasse on program negotiation or implementation or is constrained in the exercise of its duties, the Division of Indian Education and the duly authorized representative of the Secretary of Interior may be requested to mediate such proceedings and shall offer recommendations in the best interest of the students being served.

R. The Indian Education Committee(s) may recommend to the Commissioner of Indian Affairs and/or the State Board of Education through the appropriate Bureau contracting officer's representative cancellation or suspension of a contract(s) or project(s) which contains
the program(s) approved by the Indian Education Committee if the applicant fails to permit such Committee to exercise its powers and duties as specified by 25 CFR Part 273.16. Where funds are distributed to Arizona Indian tribes of Indian corporations pursuant to this Plan, such recommendations may be made through appropriate governing body or bodies.

S. Each Indian Education Committee established under this Plan may establish an executive panel from its members, as needed, to hear grievances, comments, recommendations, or such other presentations in relationship to the program or services created under this Plan, or as delineated in each committee's constitution and bylaws for such purposes. Said panel may conduct its hearings in executive sessions, provided, that adequate advance notice is presented to the affected parties.

T. Indian Education Committees shall establish criteria and procedures for interviewing applicants for applicable position(s) created under the provisions of this Plan, provided, that any recommendations for employment shall be consistent with the recipient agency (applicant) and that the basis of qualifications for any position should be established in the position description pursuant to the degree of professional requirement and program need.

U. All school districts receiving funds under this Plan may provide members of the Indian Education Committee access to non-confidential records concerning students served by the Johnson-O’Malley program, provided, that written approvals shall be given by the parents or guardians of students being served in compliance with the Freedom of Information, Invasion of Personal Privacy Acts, and Protection of the Rights and Privacy of Parents and Students (5 USC 552 P.L.93-502, 88 STAT.1561; P.L.93-380, 88 STAT.574).

PROGRAMS AND SERVICES

A. SUPPLEMENTAL

1. Supplementary programs or projects are those which shall be designed to meet the special and unique educational needs of eligible Indian children, from 3 years old through grades 12, and to create and enhance educational opportunities as provided by this Plan in compliance with applicable federal, state, and local laws and regulations, or, such other programs or projects designed to increase proficiency in an educational standard or requirement. Funds for supplemental programs shall be expended by line item for lawful purposes authorized by the Indian Education Committee(s) and may be used to supplement other educational programs, provided, that such shall neither supplant nor be used proportionally unless approved by the Division of Indian Education upon the written request of the Indian Education Committee.

2. Supplementary funds may be awarded to an eligible applicant in the following manner, further subject to available funds:

   1. based entirely on the approved supplemental program or project submitted by an applicant
and designed to meet the special needs of all or a portion of the eligible Indian student enrollment; or,

ii. per capita payments based on the product obtained from the division of the total available funds by the number of eligible Indian students enrolled at the close of the second school month times the factor for elementary and high school students or such other factors as are mutually determined by the signing parties.

3. To receive fundings, a supplementary program or project proposal shall establish the following:

a. Eligible Indian Students
b. Indian Education Committee (assurances)
c. Budget (line items)
d. Needs Assessment
e. Goals
f. Objectives
g. Activities
h. Evaluation
i. Monitoring System
j. Calendar of Events
k. Dissemination
l. IEC Constitution and Bylaws

4. Supplementary program/project expenditures may include the following: (a) personal salaries, fringe benefits, bus drivers, and specialists; (b) transportation (field trips) for out of classroom activities for cultural enrichment or special events; (c) Indian cultural or heritage studies; (d) Indian Education Committee expenses in performance of duties; (e) conference, workshop, and seminar fees incurred by Indian students, the Indian Education Committee, or program personnel; (f) special services or equipment for physically handicapped and mentally retarded children; (g) text or reference books necessitated by the programs or projects; (h) training costs by the Indian Education Committee or program personnel; (i) consultant fees necessitated by the program or project which benefits shall result in proficiency or effectiveness of goals and objectives; (j) equipment and supplies directly related to the program or project to benefit eligible Indian students being served; i.e., band instruments, arts and crafts items, etc; (k) summer school or special interest summer programs (educationally measurable) or summer work/study programs; (l) rental or lease of equipment necessary to implement project; (m) parental costs.

5. Parental costs shall be expenditures for emergency and/or unusual circumstances to benefit all or a portion of the eligible Indian students as approved by the local Indian Education Committee pursuant to such criterion developed for this purpose and applied uniformly in support of supplementary programs/projects which may include the following; however, G.E.D. or livestock expenditures are prohibited.
6. Program expenditures may supplement the instructional and supportive services identified under the provisions of the Indian Education Act of 1972 (Title IV, P.L.92-318), provided, that such expenditures will not supplant any funds under such Act, and that such programs are in addition to or complementary to the basic educational programs offered by the affected school district or Indian tribe(s).

7. Supplemental programs may be operated on premises within or without the school district boundaries, or at such other facilities maintained by a tribal government, Indian corporation, or the Bureau of Indian Affairs adequately facilitated to accommodate said programs, provided, that when supplementary programs designed to extend the classroom participation of eligible Indian students beyond the school premises and during normal school hours the State compulsory school attendance laws shall govern.

B. OPERATIONAL SUPPORT PROGRAMS

1. Programmatic expenditures made in support of operational costs incurred by eligible and participating public school districts educating eligible Indian children to meet educational requirements established in ARS Title 15 - Education and Policies of the State Board of Education. All fiscal procedures/expenditures for this purpose shall be executed pursuant to ARS 15-1161 and Uniform System of Financial Records/Chart of Accounts.

2. To be eligible for operational expenditure funding or consideration a school district shall establish all of the following:
   a. That there exists at least 70 percent or more of eligible Indian children within the school district or within any particular school served.
   b. All other sources of financial aid or revenues to which the district is entitled are utilized, including all forms of state aid, P.L.91-874 funds, balances forward, and funds raised from a local tax levy based on the qualifying Johnson-O'Malley rate established by the Arizona Department of Education.
   c. That the district has made a reasonable tax effort with a mill levy in support of education programs at least equal to the state average, being the rate not less than the average levied by all similar districts in the state during the previous year, excluding special levies and bonded indebtedness. The average tax rate is to be developed separately for elementary districts and high school districts which will be a simple average tax rate as used in the annual report of the Department of Public Instruction. Whenever applicable, a unified school district may use the unified rate.
   d. That the district cannot satisfy the minimum state standards or requirements in the absence of such funds.
C. SPECIAL SERVICES

1. Special services may be provided for special extraordinary needs or circumstances, and emergency services which may be provided to a public school district, Indian child, Arizona Indian tribe, Arizona Indian Education Association, or an Indian corporation, to enhance or enrich educational opportunities and upgrade the quality of education for Indian children. Priorities may be given to Indian children participating in special educational programs for trainable and educable youth, provided, that all other resources are fully utilized.

2. Funds for this purpose shall be maintained in the operational budget of the Division of Indian Education. Awards for Special Service Projects shall be approved by the signed parties on a line item basis, or by such other procedures as mutually determined by the contract officers' representatives.

3. Applicants may submit requests for assistance, with written justifications, or statements of needs consistent with the provisions of this Plan for supplementary programs/projects and the provisions of item 2 of this part to the Division of Indian Education.

ADMINISTRATION AND MANAGEMENT

A. The Bureau shall provide funds for administrative and management costs to carry out the contracted Johnson-O'Malley Program, and the provisions of the 1977-1978 Arizona Johnson-O'Malley State Educational Plan.

B. The Arizona Department of Education, Division of Indian Education, may be authorized by the State Board of Education to be responsible for the administration and management of all programs and services executed under the authority of the Johnson-O'Malley Act and ARS 15-1161, and may perform such other functions as required or delegated by the Superintendent of Public Instruction. Such responsibilities shall include final disposition of proposals submitted under this plan for funding and statutory compliances. The Division of Indian Education shall be staffed by an adequate staff to carry out the provisions of this Plan and contractual agreements.

C. Additional functions or activities of the Division of Indian Education may be performed to coordinate other state, federal, or local programs applicable to the educational and special needs of Indian children and the Indian communities, and, upon request, to the general public.

D. The Division of Indian Education shall be responsible for maintaining all documents such as invoices, purchase orders, cancelled checks, balance sheets, and all other records relating to financial transactions to facilitate auditing, and maintain other documents relating to the administration of the contract. The records involved in any claim or expenditure which has been questioned shall be further maintained until final determination has been made on the questioned expenditures.
E. The Arizona Department of Education shall make an annual report to the approving official and the participating Indian Education Committees on or before September 15 for the previous school year, and include, but not be limited to, (a) an accounting of the amounts and purposes for which the contract funds were expended, (b) information on the conduct of the program, (c) a quantitative evaluation of the effectiveness of the stated goals and objectives contained in the applicant's educational plans, programs, and projects and such other documents required by the signed contract.

F. All applicants participating in this Plan shall submit the following information on or before July 30 of each year for said annual report. (A state summary report form will be supplied by the Division of Indian Education.)

1. Number of eligible Indian eighth grade and twelfth grade graduates each year.

2. Report to the Division of Indian Education total enrollment of Indian students by grade and age in the Johnson-O'Malley participating schools (kindergarten through grade 12).

3. Report number of dropouts and transfers by grade and age, including reason for leaving school.

4. Total school enrollment including Indian and non-Indian students.

5. All applicants shall further submit periodic progress reports on program activities and current fiscal expenditures on or before December 31, 1977, and April 30, 1978 in addition to the annual report noted above.

6. Copies of each Indian Education Committee's minutes shall be submitted as approved.

GENERAL PROVISIONS

A. All public schools districts and Indian tribes receiving funds under this Plan shall comply with Title VI of the Civil Rights Act. "No person in the United States shall, on the grounds of race, color, or national origin be excluded from participation in, be denied the benefits of, or be subject to discrimination under any program or activity receiving federal financial assistance."

B. All funds provided by this Plan shall be expended only for the benefit of eligible Indian students, provided that where students other than eligible Indian students participate in programs contracted under this part, money expended under such contract shall be prorated to cover the participation of only the eligible Indian students, except where the participation of non-eligible students is so incidental as to be de minimus. Such de minimus participation must be approved by the Indian Education Committee.
C. All programs or projects funded under this Plan shall be open for visitations and inspection by the contractor or a duly authorized, representative of the Secretary of the Interior or members of the Indian Education Committee to monitor, evaluate, and audit program effectiveness and financial expenditures.

D. School districts receiving funds under the Johnson-O'Halley Act shall provide educational opportunities to all Indian children within that school district or school on the same terms and under the same conditions which apply to all other students, and shall insure that Indian children receive all aid from all sources which they would be entitled to receive. In no instance shall there be discrimination against Indians or schools enrolling such Indians, and as applicable, the rules and regulations pertaining to student rights and due process (25 CFR Part 35) be observed.

E. No contract funds under the Johnson-O'Halley Act shall be made available by the bureau directly to other than tribal organizations, states, school districts, and Indian corporations. However, tribal organizations, states, school districts, and Indian corporations receiving funds under this part may use the funds to subcontract for necessary services with any appropriate individual, organization or corporation.

F. The Bureau of Indian Affairs may provide additional guidelines to the State Board of Education on the distribution of contract funds based upon the special cultural, linguistic, social, educational needs of the communities involved, including the actual cost of delivering educational services, or by such other factors consistent with authorities granted thereto.

G. Records shall be maintained on financial transactions involving the receipt and expenditure of funds provided under the contract in a manner which will provide accurate, current and complete disclosure of financial status, correlation with budget or allowable cost schedules, and clear, audit facilitating data.

H. During the term of any program created under this Plan and for three years after the program or undertaking is completed, the Comptroller General and the Secretary, or any of their duly authorized representatives, shall have access, for audit and examination purposes, to any of the contractor's books, documents, papers, and records which, in their opinion, may be related or pertinent to the contract or any subcontract.

I. All contracts, non-confidential records concerning all students served by the program, reports, budgets, budget estimates, plans, and other documents pertaining to preceding and current year administration of the contract program shall be made available by the contractor and local school officials to each member of the Indian Education Committee and to members of the public upon request. The Department of Education, Division of Indian Education, or local school official shall provide, free of charge, single copies of such documents upon request.
J. In those states where Public Law 83-280, 18 U.S.C. 1162 and 28 U.S.C. 1360 do not confer civil jurisdiction, state employees may be permitted to enter upon Indian lands, reservations, or allotments if the duly-constituted governing body of the tribe adopts a resolution of consent for the following purposes:

a. Inspecting school conditions in the public schools located on Indian tribal lands, reservations, or allotments.

b. Enforcing state compulsory school attendance laws against Indian children, parents, or persons standing in loco parentis.

K. All programs established under this Plan must comply with the applicable requirements in the Federal Procurement Regulations (41 CFR Part 1), as supplemented by the Interior Procurement Regulations (41 CFR Part 14), the Bureau of Indian Affairs Procurement Regulations (41 CFR Part 14H), except 41 CFR Part 14H-70, Subpart D of 43 CFR Part 2 which implements the Privacy Act (5 U.S.C. 552a), and such other procedures determined by the contract officers' representatives (ADE/77/2CLT).

ARIZONA INDIAN EDUCATION ASSOCIATION

A. The statewide Arizona Johnson-O'Malley Indian Education Committee hereinafter known as the Arizona Indian Education Association shall be composed of one member and one alternate as nominated or selected by procedures determined by each Arizona Indian tribe or tribal government.

B. Each local Indian Education Committee(s) established under this Plan, except Intergovernmental Agreements, may elect one representative and one alternate from its members to participate in the activities of the Association.

C. For purposes of this Plan, the Arizona Indian Education Association shall serve in the liaison capacity to the Arizona State Board of Education, Department of Education, and the Bureau of Indian Affairs and may serve and operate under the terms and conditions delineated in the constitution and bylaws pursuant to P.L.93-638.

D. Additional functions and responsibilities of the Association may at its option be exercised, provided, that such are in accordance with the applicable state, federal, and local laws or regulations, and the provisions of this Plan for educational purposes.

E. The Arizona State Board of Education may in the performance of its duties designate the Association to undertake special activities for the benefit of Indian children, Indian communities, and public school districts.

F. The Arizona Indian Education Association in connection with the Arizona Department of Education may provide assistance through an Indian tribe, to provide per diem and mileage for tribal representatives or alternates. Representatives from each Indian Education Committee shall be reimbursed from its approved budget to attend and vote at Arizona Indian Education Association meetings as designated in the constitution and bylaws of the Arizona Indian Education Association.

G. The Arizona Indian Education Association may conduct conference(s) and workshops on Indian education in cooperation with the Phoenix Area Office and the Arizona Department of Education, Division of Indian Education. Funds for this purpose shall be provided pursuant to Special Services.
APPENDIX D

Tribal Education Plan
1979
TITLE I

Education

Article I

I. The Navajo Board of Education
II. Jurisdiction
III. Powers
IV. Membership; appointment of the Commissioner of Education
V. Provisions
VI. Duties
VII. Responsibilities; approval of Education Plan
VIII. Establishment of the Office of Navajo Education
IX. Navajo Education Resolutions
X. Severability

Article II

Sec. 1.0 Establishment of the Navajo Board of Education

There is established a Navajo Board of Education, hereafter called the Board, for the purpose of approving policy consistent with the Navajo Comprehensive Education Plan; subject to the Navajo Tribal Code, resolutions of the Navajo Tribal Council, federal laws, and such state laws and regulations made applicable by the Navajo Tribal Council, by resolutions of the Navajo Tribal Council enacted after the date of approval of this resolution, or by final decree of any federal or Tribal court.

Article III

Sec. 1.0 Jurisdiction

The Board shall have jurisdiction over the systems of education and personnel engaged in educational services affecting the Navajo Nation and surrounding Navajo "Indian Country", as defined in the Navajo Tribal Code, Title 7, § 139.

Article III

Sec. 1.0 Powers

Sec. 1.1: The Board shall have the power to negotiate with state educational agencies, the Bureau of Indian Affairs schools, mission and private schools; and other agencies and organizations directly or indirectly affecting Navajo education;

Sec. 1.2: to recommend and propose legislation regarding Navajo educational matters;

Sec. 1.3: control, manage and direct all educational institutions, except as otherwise provided by law;

Sec. 1.4: promulgate, publish, and enforce regulations to exercise its authority granted pursuant to this Resolution;

Sec. 1.5: apply to the Navajo Tribal Court, or any court with competent jurisdiction, for an injunction, writ of mandamus or other appropriate relief to enforce the provisions of this Resolution.
Article IV

Sec. 1.0 Membership

Sec. 1.1: The Board shall have an elected membership with the following qualifications:

(a) Candidate must reside within the Agency jurisdiction;
(b) must have attained legal voting age;
(c) must have a degree and/or administrative experience in an educational field;
(d) shall not be a member of the Navajo Tribal Council; except as provided for the Chairman of the Education Committee;
(e) upon election, shall not be employed full-time, part-time, or be a consultant to the Office of Education;
(f) if member is elected to the Navajo Tribal Council, member will be terminated from the Board.

Sec. 2.0 Elections

The Navajo Board of Election Supervisors shall within sixty days of the passage of this Resolution, conduct certified elections of one representative for each twenty thousand people (or major fraction thereof) residing in each agency.

Sec. 3.0 Length of Service

Sec. 3.1: The term of service shall be four years.

Sec. 3.2: In order to maintain the continuity of the Board, the expiration of terms of Board members shall be staggered so that the term of one-half of the Board will expire every two years.

Sec. 3.3: At the initial meeting of the Board, the members shall determine among themselves by lot which members' term shall expire in two years and four years.

Sec. 3.4: The length of service for each elected member of the Board shall be limited to two consecutive terms.

Sec. 4.0 Other Members with Full Voting Powers

Sec. 4.1: The Chairman of the Education Committee of the Navajo Tribal Council shall serve as an ex-officio member of the Board.

Sec. 4.2: The Chairman of the Navajo Tribal Council shall recommend two or more persons, one of whom will be appointed by the elected Board.

Sec. 4.3: The Chairman of the Navajo Tribal Council shall appoint a currently enrolled student attending a school under the jurisdiction of the Board. The selection of the student will be subject to the following:

(a) recommendations received from a high school or institution of higher education.
(b) length of service on the Board shall be limited to one year.
Sec. 5.0 The Commissioner of the Office of Navajo Education

Sec. 5.1: The members of the Board shall appoint the Commissioner of the Office of Navajo Education. The appointment of the commissioner will be subject to the following conditions:

(a) appointee must meet qualifications determined by the Board;
(b) must be an enrolled member of the Navajo Tribe;
(c) must have the concurrence of the Navajo Tribal Council;

Sec. 5.2: The commissioner shall be a non-voting member of the Board; will be the presiding officer at all Board meetings; and shall keep records of all meetings.

Sec. 5.3: The Board shall delegate and authorize such duties and responsibilities to the Commissioner, as necessary, to fulfill the goals and objectives of the education policy(ies) of the Navajo Nation.

Sec. 6.0 Board Officers

Sec. 6.1: The Commissioner shall serve as the presiding officer and President of the Board at all Board meetings.

Sec. 6.2: At the first regular meeting of the Board, the members shall elect a Vice-President, and Secretary from Board membership. Elections for these offices shall be held every two years, at the next regular meeting after the certified elections.

Sec. 6.3: In the absence of the President, the Vice-President, shall preside at Board meetings.

Sec. 6.4: Regular meetings of the Board shall be held every six weeks. The Board will call special meetings when necessary. A quorum will consist of a simple majority of Board members.

Article V

Sec. 1.0 General Provisions

Sec. 1.1: The Board shall adopt administrative rules and regulations for its internal operations, and will submit annual and special budget requests for review and appropriation by the Navajo Tribal Council.

Sec. 2.0 Removal from Office

Sec. 2.1: Upon conviction of a felony, any member shall cease to hold office.

Sec. 2.2: Members not attending regular and special Board meetings with adequate notice of such meetings, on three consecutive occasions, shall constitute neglect of duty, subject to removal by the Board.

Sec. 2.3: Elected members of the Board shall be subject to removal from the Board by a recall voted by their constituency, subject to procedures governed by the Navajo Board of Elections Supervisors.
Sec. 3.0. Indemnification of Board Members

Sec. 3.1: Any person made a party to any action, suit or proceeding by reason of the fact that he, his testator or intestate, is or was a member of the Board, shall be indemnified by the Navajo Tribe against the reasonable expenses, including attorney's fees, actually and necessarily incurred by him in connection with the defense of such action, suit or proceeding, or in connection with any appeal therein, except in relation to matters as to which it shall be adjudged in such action, suit or proceeding that such member is liable for negligence or misconduct in the performance of his duties.

Article VI

Sec. 1.0 Duties

Sec. 1.1: The Board shall properly and uniformly enforce the provisions of the Navajo Education Policy;

Sec. 1.2: determine policy for the Office of Navajo Education;

Sec. 1.3: appoint the Commissioner of the Office of Navajo Education, with the consent of the Navajo Tribal Council;

Sec. 1.4: approve courses for instruction, requirements for graduation and standards for all schools subject to the jurisdiction of the Board;

Sec. 1.5: require prior approval for any educational program which is to be conducted, sponsored, carried on, or caused to be carried on by any other agency or organization;

Sec. 1.6: authorize educational programs to be conducted in schools, and promulgate and publish regulations governing all such educational programs;

Sec. 1.7: assess and evaluate all schools within the jurisdiction of the Board for Navajo accreditation;

Sec. 1.8: determine the qualifications for and issue a teaching certificate to any person teaching, assisting teachers, supervising an instructional program, counseling, providing special instructional services, or administering in schools subject to the jurisdiction of the Board;

Sec. 1.9: determine the conditions of tenure for any person teaching, assisting teachers, supervising an instructional program, counseling, providing special instructional services, or administering in schools subject to the jurisdiction of the Board;

Sec. 1.10: after a hearing, suspend or revoke a certificate issued to any person teaching, assisting teachers, supervising an instructional program, counseling, providing special instructional services, or administering in schools subject to the jurisdiction of the Board, upon conviction of a felony or misde- meaning involving moral turpitude or gross incompetence or neglect of duty;

Sec. 1.11: set guidelines to insure for competent administration of all schools subject to the jurisdiction of the Board;
Sec. 1.12: compile periodic reports on prescribed forms from all schools subject to the jurisdiction of the Board, in accordance with the standards of certification and accreditation;

Sec. 1.13: cooperate with accrediting agencies for schools within the jurisdiction of the Board;

Sec. 1.14: plan and apply through the Navajo Tribal Council, for grants of money from the federal government and any other agency for educational purposes and expend the money for the purposes specified in the grant;

Sec. 1.15: review and recommend for approval by the Education Committee of the Navajo Tribal Council, by-laws for governing boards of colleges, vocational centers, academies and other educational institutions, agencies and organizations, which are accountable to the Navajo Tribal Council;

Sec. 1.16: review decisions and take recommendations to the governing board or officials of any organization or association providing education in schools subject to the jurisdiction of the Board;

Sec. 1.17: assess and evaluate for accreditation purposes at least one-third of all schools subject to the jurisdiction of the Board every four years, through visits of the Office of Navajo Education personnel to investigate the adequacy of pupil achievement in required subject matter, adequacy of pupil activities, functional feasibility of school organization, adequacy of staff preparation and other matters bearing upon the education of students;

Sec. 1.18: provide for management and other necessary personnel to educational institutions serving Navajo people, which are in need of assistance, until such time that the operation has met the provisions of the policy, its standards and regulations;

Sec. 1.19: the Board shall provide for the right to appeal actions taken by local school boards, subject to the jurisdiction of the Board, in accordance with procedures contained in Appendix of the Policy;

Sec. 1.20: upon request by a party to the dispute, the Board may arbitrate disputes relating to educational matters within its jurisdiction, with the power to subpoena witnesses, information and testimony, and may enlist the aid of impartial goads outside the sphere of interest or involvement;

Sec. 1.21: appoint special committees in emergency situations, the special committees shall be delegated the authority to take necessary measures on such emergency issues or incidents affecting the education of Navajo people, the special committee shall report its findings and recommendations to the Board for action;

Sec. 1.22: set minimal guidelines for local school board operations, including, but not limited to granting local school board decision-making powers in selection of staff, cooperation of school board members, facilities use and dispute settlement;
Sec. 1.23: cooperate with the states of Arizona, New Mexico, and Utah, in presenting the needs of Navajo education in terms of population distribution, both geographic and age, school enrollment, income, and allocation of state school funds;

Sec. 1.24: maintain affiliation with planning council representative of communities, agencies and organizations involved in Navajo education. The Board shall seek advice from the planning councils in policy development and future planning;

Sec. 1.25: require a factual report from each school by August 1, of each year which indicates what effect the current funding formula and other financial aids have had on educational program operations and student progress, and what changes, if any, are needed;

Sec. 1.26: the Board shall evaluate reports, consolidate findings and present a Navajo educational report to the legislative session of the Navajo Tribal Council on an annual basis;

Sec. 1.27: In general, to do all and everything, either within or without the Navajo Nation, necessary to convenient, to the accomplishment of any of the purposes herein stated; and in general to do any and all things and exercise any and all powers, rights and privileges which a Board of Education may now or hereafter be organized to do or to exercise.

Article VII

Sec. 1.0 Responsibilities

The Board will immediately direct the completion of the Navajo Comprehensive Education Plan regarding educational planning for the Navajo Nation. The Board, with the Commissioner and the Office of Navajo Education will develop the following education plans:

Sec. 1.1: Early Childhood Education Plan, establish pre-school programs, particularly those programs having considerable parental involvement, having a curricular program approved by the Board, having a permanent funding source, and are provided technical assistance in areas of program development and operations;

Sec. 1.2: Elementary and Secondary Education Plan, continue operation of kindergarten through twelfth grade educational systems for youth; also, improve and expand the educational opportunities provided for Navajo students closer to their homes;

Sec. 1.3: Post-Secondary Education Plan, continue operation of higher education and post-secondary systems of education for young adults and adults, utilizing institutions both on and off the reservation.

Sec. 1.4: Adult Education Plan, continue operation of adult education systems; also, improve and expand the educational opportunities provided by these systems;
Sec. 1.5: Vocational Education Plan, continue operation, improve-
ment and expansion of vocational education programs for young adults and adults,
utilizing institutions both on and off the reservation;
Sec. 1.6: Community Schools Plan, continue operation, improve-
ment and expansion of local community schools, including community-controlled schools
for Navajo children, youth, and adults;
Sec. 1.7: Special Education Plan, continue operation, improve-
ment and expansion of special education for Navajo children, youth, and adults; special
education programs will be given priority for establishment in local communities;
Sec. 1.8: Bilingual-Bicultural Plan, continue operation, improve-
ment and expansion of bilingual-bicultural education programs at all levels of education
for children, youth, and adults in institutions serving Navajos on and off the
reservation;
Sec. 1.9: School Health Plan, improve health-related programs for the
benefit of Navajo children, youth, and adults;
Sec. 1.10: Guidance and Counseling Plan, implement programs which
will develop a sufficient number of guidance and counseling educators responsive to the needs of Navajo children, youth, and adults;
Sec. 1.11: Youth Development Plan, continue operation and consider-
sable expansion of year around youth development programs that are responsive to the needs of Navajo children and youth, including recreation programs and summer
employment;
Sec. 1.12: Post Graduate and Professional Development Plan, plan and
promote the development of professional programs for Navajo men and women in all
recognized disciplines of higher education;
Sec. 1.13: Vocational Rehabilitation Plan, secure and coordinate fund-
ing, and in cooperation with local, state, and federal agencies, organize and
implement a comprehensive program that will provide training, counseling services,
and employment for physically and mentally handicapped Navajo children, youth,
and adults;
Sec. 1.14: Alternatives in Education Plan, support development of alterative forms of education for Navajos, and provide technical assistance to persons and organisations investigating or establishing alternative programs and
schools;
Sec. 1.15: Educational Standards Plan, cooperate with accrediting
agencies to establish educational standards that will assure general educational
quality and equivalence;
Sec. 1.16: Research and Development Center Plan, operate a Navajo
Educational Research and Development Center and Library, to provide a centralized
resource center for research and development of educational programs; also, the
Board shall publish an educational journal for education review and critique;
Sec. 1.17: School Administration Technical Services Plan, operate
and expand the school administration technical services plan through the Office
of Navajo Education;
Sec. 1.18: Educational Facilities Plan, develop an educational facilities plan which assures the best educational facilities to meet the needs of school communities, including local and regionally based institutions;

Sec. 1.19: Education Professions Development Plan, operate, improve, and expand the Navajo Education Professions Development Program to meet the needs of education for Navajo people on and off the reservation;

Sec. 1.20: General Services Plan, services, such as, educational planning, staff training, evaluation and other new and recurring technical needs of schools and colleges, will be provided, or assistance, if necessary, for development of technical services provided by other organizations.

Sec. 2.1 Approval of Educational Plans
Sec. 2.1: The Office of Navajo Education shall prepare necessary documents and other pertinent materials relating to the plan for the Board for review and modification;

Sec. 2.2: The Board will submit the plan to the Education Committee of the Navajo Tribal Council for review and modification;

Sec. 2.3: The Board shall then approve the plan for publication to the general public;

Sec. 2.4: The Board shall then make public notice weekly in newspapers and other media for three consecutive weeks, that the plan is available for inspection.

(a) Notices must name locations throughout the Navajo Reservation and other sites where the plan is available;
(b) Notices shall detail the appropriate procedures for submission of recommendations and modifications to the plan.

Sec. 2.5: Upon determination of the Board or public request, public hearings may be held regarding the education plan.

(a) Notices of public hearings regarding education plans shall include the time, date, and location of each hearing.
(b) Notices shall be made through radio, television and newspapers, weekly, for a period of three consecutive weeks prior to the hearing date set by the Board.
(c) Notice shall include procedures governing participation in the hearings and appropriate guidelines for submission of recommendations and modifications.

Sec. 2.6: The Board shall allow at least thirty days after the completion of the hearings for written public comments, and after such time, shall revise and consider all input and make any necessary modifications and reasons
therefore, to the plan.

Sec. 2.7: The Education Committee of the Navajo Tribal Council shall approve and incorporate the plan as part of the Navajo Comprehensive Education Plan.

Article VIII

Sec. 1.0 Establishment of the Office of Navajo Education

The Board and the Commissioner shall set forth the operational policies and procedures of the Office of Navajo Education. The Navajo Division Of Education shall become the Office of Navajo Education, all functions of the officers and the office shall be under the direction of the Commissioner of Education. The administrative functions of the Office shall be implementation of the Policy, rules and regulations of the Navajo Tribal Council and the Board.

Sec. 2.0 Duties

The Office of Navajo Education, directed by the Board, through the Commissioner, shall perform all duties as authorized, including but not limited to the following:

Sec. 2.1: assist all schools and school officials coming under the jurisdiction of the Board;

Sec. 2.2: advise governing boards and officials of educational institutions operating within the jurisdiction of the Board concerning the Policy;

Sec. 2.3: make available, upon request and minimal fee, the policies, plans, rules, and regulations promulgated by the Board to local school boards and any interested persons;

Sec. 2.4: administer and coordinate funds allocated for educational programs;

Sec. 2.5: render technical assistance to qualified community organizations, e.g., Chapters, educational groups and associations wishing to establish and coordinate educational programs or assume control of programs through contracting with outside agencies. Assistance shall include, but is not limited to, proposal writing, budget analysis, evaluation of programs, developing curriculum materials, training personnel, and supplemental program information;

Sec. 2.6: annually, prepare and publish a report on the overall achievements of the objectives and goals of the policy to the Board;

Sec. 2.7: keep accurate records of all monies, reports and evaluations received by the Office of Navajo Education and the Board;

Sec. 2.8: confer with local school boards and certified school personnel and educational agencies concerning matters of Navajo education;

Sec. 2.9: actively participate in all essential relationships with local, state, regional and federal agencies directly and indirectly affecting Navajo education.
Sec. 3.0 Personnel

The Board and the Commissioner are authorized and directed to provide a system for the appointment and tenure of personnel in the Office of Navajo Education. The system shall be formulated upon the basis of merit and efficiency, consistent with Navajo Tribal Personnel Policies and Procedures.

Sec. 4.0 Navajo Preference

The hiring, training and promotion of personnel in compliance with Navajo preference shall be strictly enforced. Provided, however, that if any grant or contract requires compliance with Indian preference provisions of 25 U.S.C., or other federal legislation, than the Board shall comply with such legislation.

Sec. 5.0 Staff Development

The Board and the Commissioner will conduct staff development programs for the Office of Navajo Education personnel as outlined in Appendix of this policy.

Article IX

Sec. 1.0 Navajo Education Resolutions

All resolutions of the Navajo Tribal Council not consistent with this Plan are repealed only upon the action of the Navajo Tribal Council with regard to each resolution so affected.

Article X

Sec. 1.0 Severability

If any section of application of any section of the Navajo Comprehensive Education Policy is held invalid, the remainder, or its application to other situations or persons, shall not be affected.
APPENDIX E

Methodology
This study depends on two main sources of information for population and detailed characteristics of the Navajo tribe; the Bureau of Indian Affairs and the United States Census. Reliance on these two sources requires an investigation into how each agency collects data in order to evaluate its reliability and limitations.

Data were collected for 1970 from the Bureau of the Census, Subject Report, the American Indians, August, 1973. The count used for the Navajo population and other statistics was the reservation figures for the area delineated in Figure 1 of the text. It is important to note that the population in residence on the reservation is not representative of the Navajo tribe as a whole. For this research, the actual count of the entire Navajo tribe throughout the United States was not necessary. The focus of the study was the improvement of social conditions under the self-determination legislation. Thus, the Navajo reservation was chosen as representative of any changes since the relative isolation of the Navajo land is assumed to be typical of the social conditions experienced by the American Indians in general.

Data from the 1980 Census are not yet available in subject report form. For the writing of this report, the information available is noted in Tables XII-XVI in the text. Because the Navajo reservation encompasses three states (Arizona, New Mexico and Utah), the social and economic statistics are delayed until the state
information is released and can be aggregated in a different format for the reservation. Current information indicates that the statistics will not be available until August, 1983. Since this information is not available from any other source, including the Navajo Nation, profile data could not be compiled for certain indicators in 1980.

The other source of information for this project, the Bureau of Indian Affairs, is used primarily to collect data on the educational indicators for the decade, 1970-1980. Organized in 1824 as a part of the War Department, its early functions were to carry out treaty negotiations and regulate trade with the Indian tribes and growing number of white settlers. However, in recent years with its transfer to the Department of the Interior, the BIA now has the assigned task of administering Indian affairs in general. Nearly all the reports on tribes under Federal jurisdiction emanate from the BIA. Data used for this research came from the Navajo Division of Education, Window Rock, Arizona and from an annual report published by the BIA entitled, Statistics Concerning Indian Education. The data from the Navajo Division of Education is submitted to the BIA which coordinates the information for publication. In order to increase comparability, the additional years of 1972 and 1977 were included. Other years within the decade could not be used as the reports for those years were often incomplete. It should also be noted that no educational statistics are
available for 1980 from the Bureau of Indian Affairs due to a lack of funding support to collect and publish the information.

Final remarks concerning these sources refer to the reliability and accuracy of the information presented in this project. The Bureau of the Census is a more independent body and the information on Indian tribes is judged to be less biased than the data from the Bureau of Indian Affairs. The BIA is often criticized for its reports by many Indian tribes because it is not an independent body but an administrative agency which is given authority to administer Indian Affairs. The BIA is frequently reporting statistics which reflect its own performance rating in efficiently providing Indians with the opportunities guaranteed to other citizens of the United States. Although this bias is recognized, the statistics are used in this project as they represent the only source of information on the social process of education.
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Legal references:

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