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United States Senate

WASHINGTON, DC 20510

September 17, 1993

Dear Bob:

I was surprised and saddened to read of your decision to step down as Secretary next year.

While it surely is difficult to lead such a large and diverse institution in these tight fiscal times, you have done a splendid job. You have been a wise and careful steward of the spirit that is the Smithsonian and for that we are all grateful.

Please let me know if there is anything that I can help out with in these months before your departure.

With warm personal regards,

Ever sincerely,

Claiborne Pell

Honorable Robert McC. Adams Secretary Smithsonian Institution 1000 Jefferson Drive, SW Washington, DC 20560