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Developing an International Engineering Experience for Undergraduate Students at a Small Institution

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ABSTRACT

This paper outlines the development of a new international engineering program at Valparaiso University. The Valparaiso University International Engineering Program (VIEP) is a five-year program that combines a major in one of four engineering fields with a major or minor in a foreign language. It also includes year-long residency in Germany. German was chosen as the first component of the program because of the university's German heritage and the abundance of German-related resources readily available through the university. The program allows students to gain a multi-cultural experience and German language proficiency along with technical engineering skills, and prepares them for careers in the international marketplace either in the U.S. or abroad. The current status of the program is also detailed along with the advantages and challenges of creating such a program at a small, primarily liberal-arts institution.

Introduction

With the continued emphasis on globalization in industry, companies are seeking graduates in all areas who have some form of international experience. While liberal arts and business students are more likely to have these experiences, engineering students typically stay on campus during their undergraduate years. The main factors that keep engineering students resident have been the inflexibility of the engineering curriculum and the lack of international opportunities for engineering students at most institutions [1]. Over the past ten years, however, this situation has begun to change as institutions see the value in an international experience for engineering undergraduates and are beginning to provide various opportunities for them.

ABET's new criteria have also helped engineering colleges by promoting engineering graduates who have the ability to work across linguistic and cultural boundaries.

The challenge to engineering institutions today is to determine what kind of international experience to offer. Typically the size and scope of the experience depends on the size of the institution. Many larger institutions offer a broad range of international opportunities over longer periods of time. As an example, one of the largest undergraduate international engineering programs is at the University of Rhode Island (URI). It offers a five-year, dual-degree program, which allows students to earn both a B.S. in Engineering and a B.A. in a foreign language (German, Spanish or French) [2]. Students enroll in appropriate courses for both majors, participate in a cooperative-education placement overseas and live together in URI's International Engineering House. International companies, some of which have U.S. research and/or manufacturing plants near the university, are active partners in the program and provide cooperative education placements to the URI students. The program has grown quickly and currently enrolls over 175 students, a higher percentage of which are women and minority students than is average for engineering.

URI takes a linguistically-integrated approach to the international experience, but many international experiences, usually with a smaller linguistic component, are offered by institutions across the country. Some of these include exchange trips to visit industries, tour academic facilities and hear lectures by local faculty [3][4]; design projects involving students working together from the U.S. and abroad [5]; study-abroad programs that focus on engineering students taking classes through international institutions [6][7][8]; and internships for engineers to work for an extended period of time, either with an international company or a U.S. company that does business overseas [9]. Some institutions even have separate departments that handle all international opportunities [10]. What most of these programs have in common is

that they are offered at larger institutions. These institutions have the resources to develop and run international programs and can attract a significant number of students. The challenge for smaller institutions is to create the same or similar international experiences with available resources and still be cost-effective over the long term given the much lower number of students that will participate.

Valparaiso University falls into this small institution category. It is a private, independent university with a strong liberal arts component, which currently enrolls approximately 3000 undergraduate students, of whom 350 are enrolled in the College of Engineering. The university employs a full-time faculty of 264, with 21 faculty members in the College of Engineering. With such small numbers of both students and faculty, the challenge was to create an international experience that fulfilled the university's mission, attracted engineering students and was cost-effective. One of three "directional themes" in Valparaiso University's Strategic Plan states that the university "will deliver a distinctive education that integrates fields of study . . . [and] combines liberal with professional education, . . . in order to form men and women who will flourish in an increasingly diverse and interconnected world." The international engineering experience named the Valparaiso International Engineering Program (VIEP) described in this paper responds to that directional theme by integrating the "hard skills" of an engineering education with the "soft skills" of cultural and linguistic fluency that will allow these engineers to work in an interconnected marketplace. It also provides exciting industrial and cultural experiences that will be attractive to engineering students and is cost-effective because a majority of the program's components are already in place at the university.

This paper will discuss the development of the VIEP from conception to its current form. It will also include perspectives of students in the program, how other small institutions can create a similar program, and the program's future directions.

Program Development and Requirements

The Valparaiso International Engineering Program development began as a joint collaboration between a faculty member in the Department of Foreign Languages and Literatures and a faculty member in the Department of Electrical and Computer Engineering. Collaboration at a small institution can be developed with relative ease since faculty members are likely to know each other across disciplinary and even college divides. In the case of Valparaiso University events combined to present the two collaborators with the

right moment to embark on the project: the College of Engineering had just appointed a new dean who was eager to support an international initiative when it was proposed to him; the program in German had just enabled one faculty member to take a teaching load reduction to develop programming for the then-new *Kade-Duesenberg German House and Cultural Center*; and finally the German faculty member, who was aware of the IEP at URI, also knew that one of her colleagues in Engineering had a family-related interest in Germany. Both collaborators agree that a strong advocate on both sides of the disciplinary divide along with good personal rapport between the advocates is crucial for development and maintenance of the program.

After a series of informal meetings about the development of some type of international experience for engineers, the two attended the 2002 International Colloquium on International Engineering Education hosted by the University of Rhode Island. This annual workshop provides a forum for faculty and administrators from engineering and foreign language departments, representatives of American and international companies, and other global institutions to discuss the importance of developing more international experiences for engineering students. A main portion of the workshop is the introduction of various models for international engineering programs at higher education institutions. After learning about the different models and talking with representatives from the various programs, the two faculty members developed a list of generic components for the program at Valparaiso. These included:

- A significant foreign language component that continued throughout the student's undergraduate curriculum;
- An extended study- and work-abroad component (more than one semester) that would continue to enhance both the student's technical competency and language fluency;
- A cultural component, on the Valparaiso campus, that would allow the students to continue their language and cultural development.

From these components, a more detailed list of program requirements was developed. Some of these imitated other international engineering models while others were included because of unique resources available through the university. The first requirement is that students must enroll in one of the four engineering majors (civil, computer, electrical, or mechanical engineering) and take the full complement

of courses required for that major. Additionally they must:

- 1) Complete a major or minor in German (depending on their beginning placement level in German) by taking at least one German course each semester beginning with the third semester;
- 2) Participate in the university's study-abroad program on the campus of the *Hochschule fur Technik und Wirtschaft* in Reutlingen, Germany, during the fall of the fourth year;
- 3) Enroll, while in Germany, in a minimum of one mathematics, science, or engineering course taught in German at the *Hochschule* in Reutlingen;
- 4) Undertake a cooperative-education placement in industry during the February - July period following the study-abroad semester;
- 5) Reside in the *Kade-Duesenberg German House and Cultural Center* on the university campus for at least two semesters after achieving fourth-semester German language proficiency.

Requiring the students to complete a major or minor in German fulfilled the first generic component. Students with no prior German language courses would have to take at least seven German language classes to obtain a minor. The second generic component was fulfilled by the second, third and fourth requirements. The students would have the opportunity to spend an entire

year in Germany. In the fall, they would participate in the university's long-established study abroad program where they would learn more about German and European culture and travel extensively. During this semester, they would also take at least one technical class in German from the *Fachhochschule* in Reutlingen. In the spring and summer, they would then co-op with a German company where they could further develop both their technical and language skills. Finally, by living in the German House on campus, the students would fulfill the final general component, to further develop their language and cultural skills. To complete these requirements, a five-year plan of study was developed for the students as shown in Table 1.

Given the generic plan, the next task was to create a suggested plan of study for each of the four disciplines offered (civil, computer, electrical and mechanical). After consultation with faculty members from the different departments, it was determined that there could be some overlap between the requirements for the engineering major and the German major, and some of the extra German courses could be used to fulfill general education or professional development requirements. This overlap cut back on the total number of credits students needed to complete the program. An example of the five-year plan of study for the Electrical Engineering students is given in Table 2. The German language courses are not linked to specific courses because the students can begin their German study at different levels.

Table 1. Generic Five-Year Plan

	Fall Semester	Spring Semester	Summer
Freshman Year	Engineering courses; add one German course if schedule allows.	Engineering courses; add one German course if schedule allows.	
Sophomore Year	Engineering courses; one German course.	Engineering courses; one German course.	
Junior Year	Engineering courses; one German course.	Engineering courses; one German course.	
Senior Year	Study-abroad semester in Reutlingen; at least one German-language course in math, science, or engineering at FH-Reutlingen (and/or next semester).	Cooperative education placement in Reutlingen; one course in engineering, math, or science at FH-Reutlingen (and/or last semester).	Cooperative education placement continues.
Year Five	Engineering courses; one German course. Reside in the Kade-Duesenberg House.	Engineering courses; one German course. Reside in the Kade-Duesenberg House.	

Table 2. Suggested Plan of Study for Electrical Engineering

<p>Semester 1</p> <p>GE 100 – Fundamentals of Engineering 3 Cr. GE 199 – Engineering Seminar 0 Cr. CORE 110 - The Human Experience 5 Cr. MATH 131 – Calculus I 4 Cr. PHYS 141 – Mechanics and Heat 3 Cr. PHYS 141L – Physics Lab I 1 Cr.</p> <p>----- 16 Cr.</p>	<p>Semester 2</p> <p>ECE 110 - Exploring Electrical Eng. 2 Cr. ECE 111 - Exploring ECE (lab) 1 Cr. PHYS 142 - Electricity, Magnetism 3 Cr. CORE 115 – The Human Exp. 5 Cr. MATH 132 – Calculus II 4 Cr. PE 101-105 – Physical Education 1 Cr.</p> <p>----- 16 Cr.</p>
<p>Semester 3</p> <p>ECE 200 – Comp. Tech. For ECE I 2 Cr. ECE 221– Digital Systems Design 3 Cr. ECE 251 – Algorithms and Prog. 3 Cr. ECE 261 – Linear Circuit Theory I 3 Cr. Math 234 – Differential Equations 4 Cr. FLGR – German Course 3-4 Cr.</p> <p>----- 18-19 Cr.</p>	<p>Semester 4</p> <p>ECE 201 – Comp. Tech. For ECE II 2 Cr. ECE 222– Advanced Logic Design 3 Cr. ECE 261 – Linear Circuit Theory II 3 Cr. Math 253 – Calculus III 4 Cr. ENGL 200 – Literary Studies 3 Cr. FLGR – German Course 3-4 Cr.</p> <p>----- 18-19 Cr.</p>
<p>Semester 5</p> <p>ECE 360 – Sampled Linear Systems 3 Cr. ECE 340– Electronics I 3 Cr. Electrical Engineering Elective 3 Cr. Mathematics/Science Elective 3 Cr. FLGR – German Course 3-4 Cr.</p> <p>----- 15-16 Cr.</p>	<p>Semester 6</p> <p>ECE 322 – Embedded Microcontrollers 3 Cr. ECE 341 – Electronics II 3 Cr. ECE 365 – Prob. and Statistics for Eng. 3 Cr. GE 301 – Principles of Eng. Practice 3 Cr. FLGR – German Course 3-4 Cr.</p> <p>----- 15-16 Cr.</p>
<p>Semester 7 - Reutlingen</p> <p>FLGR 204 – Repeat for credit 4 Cr. ECON 290 – Topics in Economics 3 Cr. ART 311 – European Art 3 Cr. GS 390 – German Life and Culture 3 Cr. EE Elective (in German from FH) 3-4 Cr.</p> <p>----- 16-17 Cr.</p>	<p>Semester 8 - Reutlingen</p> <p>International Co-op 0.5-3 Cr.</p> <p>----- 0.5-3 Cr.</p>
<p>Semester 9</p> <p>ECE 453 – Communication Systems 3 Cr. Electrical Engineering Elective 3 Cr. Mathematics/Science Elective 3 Cr. GE 497 – Senior Design Project I 3 Cr. FLGR – German Course 3 Cr.</p> <p>----- 15 Cr.</p>	<p>Semester 10</p> <p>ECE 420– Electromagnetic Fields 3 Cr. Electrical Engineering Elective 3 Cr. Mathematics/Science Elective 3 Cr. Theology Elective 3 Cr. GE 498 – Senior Design Project II 2 Cr. FLGR – German Course 3 Cr.</p> <p>----- 17 Cr.</p>

The total number of credits for the electrical engineering plan of study is between 146.5 and 153. It is important to note that this five-year plan assumes that students come into the program with no advanced standing. Most engineering students today, however, begin their college careers with some AP credits. If they do start with credits either in German or other subjects, they can then either begin taking German courses in their first year or start at a higher level of German.

What has helped with the development and implementation of the program is that most components described are already in place. The engineering and German programs at Valparaiso are fully developed and accredited. The College of Engineering has a well-established national cooperative-education program that will serve as a model for the international co-ops. The university's study-abroad program on the campus of the

Hochschule in Reutlingen, Germany, is in its 40th year, and the *Kade-Duesenberg German House and Cultural Center* located on the campus is currently operating in its seventh year.

Cost and the Five-Year Bachelor Program

Most engineering bachelor programs in the United States still take only four years, but the collaborators were convinced that the added value of the full year in Germany would persuade many students that the extra expense and time required of the five-year program would be worthwhile. At Valparaiso University, a private institution, the charge for tuition and general fee per semester is currently \$12,000. Students are concerned about added financial cost but do not seem concerned about the additional year of study.

Two factors help mitigate at Valparaiso University against the financial burden of adding two additional semesters to students' overall college expense. First, students who are enrolled in a cooperative-education semester (Semester 8) are not required to pay full tuition but instead a much-reduced fee based on summer school fees (between \$350 - \$700 in the summer of 2006). To date students have all received modest pay from their cooperating employers, meaning that expenses, including the reduced tuition rate, are covered without undue financial strain on the student. Second, because the VIEP is officially a five-year program at Valparaiso University any university-provided financial aid or scholarship that would normally end after four years continues into the fifth year: students who have discounted tuition charges continue to receive that discount in the fifth year. Combined, these two factors mean that the five-year program adds only one additional semester with full tuition charge, and that charge is discounted for many students. The study-abroad semester does require a fee (beyond tuition) of \$1000, but students express no hesitation about this fee since it comes back to them in the form of group trips during the study semester.

The collaborators hope that industries who hire VIEP students might in the future show interest in funding the "Ninth-Semester Scholarship" in their company's name.

Modest expenses for administering the program have been covered jointly by the two academic units for items such as publicity brochures and travel for the collaborators. Those expenses have been low due to the fact that virtually all components of the VIEP were already in place at the university; launching the program meant combining those components creatively, but did not require inauguration of new

ones. The two collaborators have expended their time without additional compensation.

Program Implementation and Current Status

Once the framework of the program was developed, the next phase was to generate interest among the current students in the College of Engineering and begin recruitment of prospective students. The two coordinators of the program realized early on that they would need financial help in accomplishing these tasks and began to identify grant possibilities. In the spring of 2004, the program was awarded a *DAAD Group Study Visit* grant that was instrumental in recruiting already-enrolled students. The grant paid for nine students, who had been taking German classes or had an interest in the program, to participate in a "Schnuppertour" ("snooping around tour"). This eight-day tour to Germany allowed the students to see the city where the study-abroad program was located, visit companies where they could be working and also spend time visiting cultural sites in southern Germany. Of the nine students who participated, three became members of the first VIEP class and three became members of the second class.

A number of different methods were used to recruit prospective students. Presentations about the program were made at college or engineering visit days. But it soon became clear that a more targeted approach was needed: those students admitted to the College of Engineering who had completed multiple years of German in high school were identified and focused recruitment of those students began. A brochure about the program was developed and sent to them with an informational letter. They were also invited to meet in small groups with the program coordinators during the June registration period for admitted freshmen students. Once students began their freshman year on campus, they were also introduced to the program through the beginning engineering course that all students take and were invited to various VIEP events that were held during the academic year. Finally, a website presence has been developed which describes not only special events and student biographies, but also explains program requirements; we assume that both prospective and current students access this website.

As the first group of three students continued taking their first three years of classes, there were other tasks that had to be accomplished before they spent their year in Germany. These included working with the *Hochschule* in Reutlingen to determine which technical classes the students could take, finding living arrangements for the students during their co-op assignment and making contacts with German

engineering companies in the Reutlingen area. Since all of these tasks were located in Germany, the challenge to the program coordinators was to try to accomplish them in an effective manner. A unique opportunity arose, however, that helped not only with the completion of these tasks but also with assisting the first and second group of students as they spent their year in Germany. The directorship of the university's study-abroad program in Reutlingen was available and one of the coordinators applied for the position, was selected, and has moved to Germany for three years beginning in July 2004. This allowed him to spend the first year preparing for the first class of VIEP students and the next two years shepherding the first two classes through their stay in Germany.

During his first year in Germany, the coordinator was able to meet with faculty in the engineering departments at the *Hochschule* to translate descriptions of the engineering classes offered and determine possible classes that the students could take. He also made living arrangements on the *Hochschule* campus for the students during their co-op assignment and worked with the *Hochschule* to develop contacts within local engineering companies.

The first group of students, two electrical engineering students and one mechanical engineering student, completed its year in Germany in the summer of 2006. Two of the three students had taken a significant number of German courses while one had taken only four (a fifth in Germany) courses. In the fall of 2005, the students participated in many of the university's normal study-abroad classes (4-5 courses taught in English) along with one technical class taught in German through the *Hochschule*. During this time, students said that their biggest challenge was adjusting to course structure and assessment at the *Hochschule*. German tertiary education was different from what they were used to at Valparaiso. Lectures were not required; there were only class notes, not a textbook; there were very few assigned problems, which were not graded; and their entire grade for the course depended on how they performed on the final exam. Students said they to learn more independently than they had at Valparaiso. The one student who had had only four German courses, and was enrolled concurrently in her fifth, found it particularly challenging not only to follow what was happening in the course but also to perform well in the final exam, which was entirely in German.

These three students also began seeking a co-op placement in early November 2005. Before coming to Germany, they had prepared a resume and cover letter in German. They sent these to contacts at engineering companies in the area. Companies were very excited

about American students who also knew German and the students soon were offered interviews. During interviews, the students spoke both German and English depending on their German language abilities. Within a month of the beginning of their search, all three students received excellent offers both from industrial companies and research corporations. Two of the students accepted positions with the Bosch Corporation and one with the *Deutsches Zentrum für Luft- und Raumfahrt* (DLR). Their co-op positions lasted 5-6 months (mid-February until the end of July) and all three stayed in the *Hochschule* dormitories and commuted to their position. During that spring, the coordinator staying in Reutlingen was able to visit each of the students in their co-op position and talk with them and their employers about their co-op experience. All three students were given meaningful tasks to accomplish and had done very well in their positions. One was even asked to consult with the company after his co-op position ended. Currently, these three students are completing their senior year back at Valparaiso and two are living in the Kade-Duesenberg German House on campus. All three have stated that their experience in the VIEP program and their year abroad was one that will have a positive impact both on their careers and their lives. Specific comments and recommendations from the students about their experience in the program are given below.

Taking a course at a German institution:

- “It might be easier to take a class based on math because math is definitely a common language. I took a more conceptual engineering course; I enjoyed the class thoroughly, but the final exam--which was our only grade--was all about reading, interpreting, and answering conceptual questions in German. I couldn't simply perform a calculation and circle a numeric value for my answer.”
- “The class was run pretty much the same as a class in the states, except that there is no textbook, you do not turn in homework, and there is only one test. He gave notes on everything you need to know, packets that I think he wrote that pretty much substitutes as a textbook, and the same homework load of problems as at Valpo. Definitely try and get to know someone in the class to get the notes, etc for when you miss a class.

Working at a German company:

- “At my co-op position I used German about half the time and read papers in German, but we spoke in English for the most part when having technical discussions and other important discussions since I need to understand every single detail.”
- “We speak all German at work; that has its pros and cons as well. The good is that I am being immersed in the language and am learning new vocabulary and phrases all the time. The bad is that there is sometimes a bit of a communication barrier between myself and my co-workers. A fast Schwabian dialect is not always easy to understand, and trying to talk fast Schwabian to the colleagues, well, that's even more of a challenge!”

General program observations:

- “VIEP gave me not only an excellent opportunity to learn another culture, but it allowed me to learn more about my career both generally and in a different culture. I am excited to use my experiences as my career grows, as I will be able to apply my engineering knowledge both domestically and internationally.”
- “Participating in VIEP presented wonderful opportunities to me. Learning a foreign language, travelling around Europe, and working in a foreign country are some of the "action" things that VIEP has given me. However, this is not all I got from VIEP. Living in a foreign country, away from friends and family, forces you to get to know the real you. I learned so much about my own limits and really grew as a person. All of these things will continue to help me in the years to come. I highly recommend VIEP to anyone!”
- “My desire to go back to Europe in the future stems from all the good experiences I had over there, especially during my VIEP year abroad. There are many exciting opportunities within the United States, but international experiences are even more challenging and rewarding. Working at Bosch was great because succeeding in a German-speaking environment is a real confidence booster. You come out thinking, "If I can handle this, then I can definitely handle working in the States, and I can probably handle most other jobs outside the U.S." You develop a positive can-do mentality that is neither intimidated by nor ignorant of international issues.”

In August 2006 the second group of students arrived in Germany for the year abroad. All three are Mechanical Engineering students and have taken a significant number of German language courses. Currently they are finishing their course at the *Hochschule* and will begin their co-op placements in the middle of February. Two of the students will be doing their co-op with DLR, one continuing the work accomplished by the student in the first group and the other working at DLR in cooperation with Rolls-Royce. The third student accepted a co-op position at Hansgrohe AG. These last two students had previously held summer internships (at Masco Corporation and Rolls-Royce in the U.S.) that helped them find their current positions. The VIEP coordinator, now in his final year in Reutlingen, will visit these three students during the spring of 2007. Two of the three will live in the dorms on the *Hochschule* campus while the three will find accommodations closer to his position.

As the first two groups near completion of their year abroad, a number of lessons have been learned that will make the program more successful in the future. To assist in finding and securing co-op placements, there are two items that the VIEP students can do before they arrive in Germany.

First, they should participate in mock interviews conducted by Valparaiso's career center in the spring before their year abroad. These mock interviews would help them plan for possible interview questions and give them more confidence in their interviewing abilities, especially when speaking in a foreign language.

Second, they should seek internships at companies that are located both in the U.S. and Germany the summer before they go to Germany. A representative of one company specifically stated that if students mention in their application for summer internships that they will later spend one year in Germany and participate in a co-op placement there, that their chances of securing a summer internship increase, which in turn will help them find a co-op placement with the same company overseas.

Finally, students need to be more deliberate in their interaction with the engineering course instructor in Germany. The current students have stated that taking technical classes in German was a challenge even though they had had extensive preparation in German. At the *Hochschule*, there are no special classes for the VIEP students. Instead, they enroll in existing courses taught in German by the faculty at the *Hochschule*. To ensure their success in the course, the students should meet with the professor after the first class period,

introduce themselves, describe the VIEP program, make sure they understand the course policies, and discuss any other concerns they might have, such as the professor's use of a dialect when lecturing. The students should also find a German student in the class upon whom they can rely for assistance. If a VIEP student does not have extensive preparation in German, then a language tutor might be necessary, especially to help with technical terminology.

Extension to other Universities

Other educational institutions similar in size to Valparaiso that have a strong liberal arts component can replicate the international engineering program that has been described in this paper. The main challenge at smaller institutions, however, is that resources are scarce. At larger institutions there are separate departments that develop and implement these types of programs such as the "Program in Global Engineering" [10] and "International Co-op Programs" [9]. Smaller institutions usually don't have the money to create these new departments and instead have to utilize existing resources. More importantly, individual faculty members within engineering and the foreign language department must be found to champion the program and put in the necessary hours to make the program successful.

There are a number of factors, however, that can minimize the amount of work needed to start such a program and maximize the possibility of success. The two most important are the commitment to the program by various departments throughout the institution (engineering, foreign languages, admissions, administration) and a connection to higher education institutions in countries where the first international experience will be based. If these two factors are in place, then developing a successful program involves looking at each institution's unique environment and determining which components of the program are most appropriate for it.

The first decision about a new international engineering program concerns the foreign language component. While some programs have tried to minimize the importance of learning or knowing another language because English is prevalent throughout the world, the authors feel strongly that the foreign language fluency of the students is as essential as their technical competence. Linguistic fluency is a key to cultural fluency and engineering students are more respected when they have a good grasp of the language and culture of the host country. Therefore, the foreign language component is a significant portion of the Valparaiso program. VIEP chose to begin with

German because of the university's informal ties to German-descent Lutherans and the Lutheran churches. There were also significant resources in place at the university to support this decision. In addition to the German-language residential facility, the Kade-Duesenberg German House and Cultural Center, Valparaiso maintains two study-abroad programs in Germany, and supports a full academic program in German, including both a German major and minor and a faculty of three. Additionally, the choice seemed to make sense because Germany and Germans are often associated with excellence in technical fields: employment opportunities with German firms (a number of which operate in Indiana) seem secure. Many other institutions, however, have experienced a dramatic increase in the number of students who bring Spanish skills to the college or university level. For those institutions a similar engineering program that emphasizes Spanish language and Latin American or Peninsular cultural fluency might be more appropriate, especially if study-abroad programs and other contacts to Latin America or Spain have already been established. Likewise a given university might have a Spanish House on its campus, but not a German or French House.

The actual components that would be included in an international engineering program will depend on each institution. These components could range from short seminars or summer-sessions for students to year-long experiences that include taking multiple courses at a host institution and a co-op experience with a foreign company. When determining specific components to incorporate, institutions should take advantage of contacts or institutional programs already in place as much as possible. For example, if a co-op experience is wanted and an institution has an established engineering co-op program, coordinators can identify companies with which they have worked and which have offices overseas. If an institution doesn't have a working co-op program coordinators can tap advisory boards or the board of directors to find contacts with engineering companies. If coordinators want to have students take courses from a foreign institution and the institution has study-abroad programs, coordinators can look to the host institutions to identify if they have technical programs and what resources are in place for international students. Even if institutions don't have many resources in place, they can still find ways to incorporate the components they want into a program. For example, an institution that hosts students from other countries might utilize those students as cultural tutors in the program. On the other hand, an institution that offers language study without a study-abroad option might partner with another institution to allow students to enroll in an already-established

program. By sharing or using already-in-place components to build an international engineering program, institutions can maintain costs at a reasonable level over the long-term and still produce a successful program.

Future Directions of VIEP

It was a conscious effort by the coordinators of VIEP to start with one language (German). This decision was not only the most resource-effective but was the same model followed by successful programs at larger schools such as the University of Rhode Island. While there is a temptation to try and attract new students by offering as many options as possible right away, the lessons learned from one successful program would save valuable time and resources when developing other programs, especially at smaller institutions.

At Valparaiso, the hope is that other options will follow after a few successful classes of students finish the current German program. There are a number of other language options at the university and those options, especially in French and Spanish, could be added to the program in the coming years.

If the program continues to grow and as other options are added, the VIEP will evolve and more administrative oversight will be needed. With more students and more options, a larger number of faculty will be needed to work with the program. This can be a problem at a small institution because of the small total number of faculty to begin with. Also, at this time, there is not an advisory board in place for the VIEP but one will be needed if the program expands. Finally, with a larger program, there will be a greater need for assessment. Others are beginning to look into assessment of engineering study abroad programs and their work will be leveraged if possible [11]. Even with additional administration needed, program growth is a positive outcome because in the end it allows more possible global experiences for engineering students.

Conclusions

This paper described a new international engineering program that has been developed at Valparaiso University. The five-year program seeks to prepare engineering students to work across cultural and linguistic boundaries by providing them the opportunity to combine their technical training in an engineering field with advanced study of German language and culture; a study-abroad experience in Germany; a four to six-month cooperative-education placement, also in Germany; and residency in the university's German-language-only residence hall. The program development and implementation has been

successful to date with the first class of students scheduled to graduate in May 2007. By using existing institutional resources, other small comprehensive institutions like Valparaiso could emulate many if not all of the components in VIEP. If more institutions, both large and small, offered international engineering programs, engineering graduates in the U.S will have the technical ability and the cultural competence to be leaders in the global marketplace.

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